

Vote 12

Department of Economic Development and Tourism

	2016/17 To be appropriated	2017/18	2018/19
MTEF allocations	R 486 769 000	R 396 306 000	R 419 647 000
Responsible MEC	Provincial Minister of Economic Opportunities		
Administering Department	Department of Economic Development and Tourism		
Accounting Officer	Head of Department, Economic Development and Tourism		

1. Overview

Vision

The Department's vision is a Western Cape that has a vibrant, innovative, and sustainable economy, characterised by growth, employment and increasing equity, and built on the full potential of all.

Mission

To achieve the vision statement as noted above, the Department of Economic Development and Tourism will provide leadership to the Western Cape economy through the Department's understanding of the economy, its ability to identify economic opportunities and potential, and its contribution to government economic priorities.

The Department will also act as a catalyst for the transformation of the economy and respond to the challenges and opportunities of its economic citizens, in order to support the government's goal of creation of opportunities for businesses and citizens to grow the economy and employment.

Lastly, it will contribute to the provision of a predictable, competitive, equitable and responsible environment for investment, enterprise and trade.

Main Services and Core functions

With the adoption of Strategic Goal 1: Create opportunities for growth and jobs and its subsequent Strategic directive, the primary focus for Vote 12: Economic Development and Tourism is squarely placed on delivering effectively on the provision of an enabling business environment which will allow for the private sector to grow the economy and create jobs.

Furthermore, there is a national drive and commitment to create jobs. This is demonstrated by the numerous incentives associated with National Government's approach to economic stimulation policies, where the emphasis has been placed on the creation of "real work opportunities".

In this context, this Department, has emphasised a strategic approach that will be grounded in the need to:

Create opportunities for growth;

Increase work opportunities for all citizens;

Creating an enabling environment for business and citizenry growth and development; and

Creating a competitive and productive economic Province.

Demands and changes in service

In keeping with the key objectives espoused in the National Development Plan and the vision of the OneCape 2040 for a growing, resilient and inclusive economy in the Western Cape, the Department will seek to deliver on the strategic goals contained in the Provincial Strategic Goal 1: Create opportunities for growth and jobs, which envisions an economy which creates an environment in which there are abundant opportunities for growth and jobs.

Despite the financial crisis and the global great recession post 2008, when GDP is considered, South Africa fared relatively well. In part, the South African economy showed a significant degree of resilience to the crisis due to counter-cyclical fiscal policies and monetary space available to the Reserve Bank. Only in 2009 did the economy record negative growth. Over the following 4 years, the economy grew on average by 2.8 per cent per annum.

However, when employment levels are considered, the economy performed significantly worse than what is suggested by GDP. Labour absorption levels have worsened to below 42 per cent, which introduces concerning social risk. The average employment growth since 2010 is a mere 0.7 per cent per annum. Nominally, 6 per cent more people are considered unemployed today than in 2010.

Furthermore, it is salient to note that current growth has been supported, in the main, by growth in consumer spending, which is supported by consumer credit extensions. Consumer led growth would have been more sustainable if it were supported by higher incomes underpinned by increased productivity.

Like the national economy, the economy of the Western Cape has continued to record positive growth since the contraction experienced in 2009. The Western Cape economy continues to track national growth levels.

It is within this context that the Department is committed to making meaningful progress over the next 5 years in facilitating the generating of new jobs in the province.

Noting the enormity of the challenges faced by our economy and the pressures placed on the Government through a dwindling resource envelope, the Department has prioritised interventions through its Project Khulisa strategy to focus primarily on 3 sectors and 5 cross-cutting enablers in the medium term (3 - 5 years). The sector choices will be reviewed regularly to take advantage of any opportunities as it may arise.

Performance environment

GDP in the Western Cape in recent times have consistently exceeded that of the overall South African GDP.

While regional economic growth cannot detach itself from national economic performance, the Western Cape Government intends to maintain a widening gap between its growth and that of the national economy.

In doing so, the Western Cape has unique characteristics and competitive advantages over the rest of the country in tourism, long-term savings and a concentration of retail head-offices, that must be exploited.

Offshore business process outsourcing growth is also concentrated mainly in the Western Cape. The Western Cape Government appreciates that it is the private sector that creates jobs and that government must create a compelling environment to increase business confidence in which firms would want to invest. In so doing, government's role is to facilitate growth by reducing red tape, instilling confidence in the economy and ensuring adherence to the law. Business confidence, a leading key indicator of investment and economic performance, is a product of factors that are both exogenous and endogenous to South Africa and the Western Cape. However, there is much government can do to improved business confidence in the Western Cape. After years listening to and responding to industry concerns through a number of provincially developed key strategic interventions, we believe that we are seeing improved business confidence. This is evidenced by the growing gap between the Western Cape and the rest of South Africa's business confidence levels.

Organisational environment

The Department's strategy has been developed within the context and alignment to the National Development Plan (NDP), the Medium Term Strategic Framework (MTSF) and the Western Cape Government's vision for the province as espoused in OneCape 2040. In order to rationalise and streamline the Province's strategic agenda for more effective delivery, the Provincial Strategic Plan (PSP) was developed in 2014.

Flowing from the Provincial Strategic Plan, the Department of Economic Development and Tourism (DEDAT) has been mandated to take the lead role in driving the Western Cape Government's agenda for Provincial Strategic Goal 1 (PSG 1), namely to create opportunities for growth and jobs.

Given the broad and often transversal nature of the aforementioned strategies and in giving impactful expression of these strategic priorities, the Department recognises that an internal structural alignment is required. The engagement of the economic role-players is critical for success in the delivery of PSG 1 and in particular the attainment of an understanding of the needs of firms to make them more competitive and by extension, making the region more competitive to attract external investment.

As part of the broader modernisation of departments in the Province, DEDAT underwent an organisational design process during 2013 and 2014, culminating in the approved structure being communicated to staff during 2014. The structure will be introduced in phases during 2015 and 2016, balancing the need for appropriate structure implementation with budgetary compliance.

The introduction of PSG 1 will also necessitate an appropriate skills matching exercise and during 2015, phase 1 of the implementation will be completed and phase 2 will probably be commenced.

The key attributes of the new structure will be to enhance interaction with the economic stakeholders at the highest levels, the horizontal and vertical leadership role DEDAT will exercise across the whole of the economy and the specific influence which will be exerted within the key focus industries. The structure will also enable DEDAT to play a major role which in ensuring that the economic enablers meet the expectation of industry and that an enabling environment is created in which business will grow and expand.

Acts, Rules and Regulations

There are a vast number of acts that play a role in the Department's work ambit, the more important acts and policies being:

- Broad-Based Black Economic Empowerment Act, 2003 (Act 53 of 2003)
- Businesses Act, 1991 (Act 71 of 1991)
- Consumer Protection Act, 2008 (Act 68 of 2008)
- Co-operatives Act, 2005 (Act 14 of 2005)
- Co-operatives Management Act, 2013 (Act 6 of 2013)
- Liquor Act, 2003 (Act 59 of 2003)
- Local Government: Municipal Structures Act, 1998 (Act 117 of 1998)
- Municipal Systems Act, 2000 (Act 32 of 2000)
- National Credit Act, 2005 (Act 34 of 2005)
- National Small Business Act, 1996 (Act 102 of 1996)
- Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000)
- Public Finance Management Act, 1999 (Act 1 of 1999)
- Tourism Act, 2014, (Act 3 of 2014)
- Western Cape Investment and Trade Promotion Agency Law, 1996 (Act 3 of 1996)
- Western Cape Liquor Act, 2008 (Act 4 of 2008)
- Western Cape Tourism Act, 2004 (Act 1 of 2004)
- Western Cape Consumer Affairs (Unfair Business Practices) Act, 2002 (Act 10 of 2002)
- Advanced Manufacturing and Technological Strategy (AMTS)
- ASGISA (Accelerated Shared Growth Initiative - South Africa)
- National Integrated Manufacturing Strategy (NIMS)
- National White Paper on the Development and Promotion of Tourism in South Africa, 1996
- Provincial White Paper on Sustainable Tourism Development and Promotion, 2001
- Tourism BEE Sector Charter, gazetted May 2009
- The Western Cape Tourism Development Framework
- The Western Cape Tourism Development Plan

Budget decisions

Provincial Strategic Goal 1 has the fundamental outcomes of creating opportunities for growth and jobs. The current economic climate and the constraints placed on the provincial resource envelope dictates focus and prioritisation.

Project Khulisa defines a multi-year approach which focuses on sectors that will maximise the stated economic outcomes by 2020. It also phased in additional sectors which maximise employment and growth opportunities across a 15 year horizon. The sectors prioritised for horizon 1 (short to medium term) are tourism, oil and gas and agri-processing. The Department will also maintain intelligence and response capability in other critical sectors in the economy as needed.

The Department in recognising the need for rationalisation of its financial resources has considered the following:

Western Cape Tourism, Trade and Investment Promotion Agency (Wesgro)

The allocations to Wesgro are earmarked for tourism, trade and investment promotion. Wesgro will ensure that priority focus is given to the three productive Khulisa sectors and ensure that all effort is made to attract and land investment to the Province.

Economic Infrastructure

Effective and efficient infrastructure is critical for ensuring the effective functioning of the economy. It is critical that there is continued investment in key catalytic economic infrastructure since this will enable an on-going economic activity and growth which underpins increased economic benefits. The Department will therefore focus on:

The support and development of key catalytic infrastructure projects which promote medium to long term economic gains.

Provision of input to the roll out of Broadband to the communities and business especially within industries which require access to big data.

Identification of the spatial infrastructure needs which will underpin the rural economy.

The development of a provincial energy strategy which provides energy dependency security within the region.

Green Economy

In the pursuit of the Western Cape as a leading green economic hub and low carbon region, the Western Cape Government has prioritised allocations towards Green Economic interventions that would facilitate a more self-sufficient and energy resource efficient region.

Economic Development Partnership

Earmarked funding has also been provided for the support of the Economic Development Partnership. The Partnership was established to mobilise stakeholders and build leadership around a shared economic vision and strategy, a common agenda and joint action plans and projects.

Aligning departmental budgets to achieve government's prescribed outcomes

In aligning the Departmental budget in achievement of the National outcomes as articulated in the MTSF 2014 – 2019. The following MTSF priorities have been highlighted:

Radical economic transformation, rapid economic growth and job creation.

Improving the quality of and expanding access to education and training.

Contributing to a better Africa and a better world.

Budgetary allocations and implementation of programmes such as Enterprise Development, RED Tape Reduction, Sector Development and Skills programmes gives effect to Outcome 4 of the MTSF of “decent employment through inclusive economic growth”. The contribution of the Enterprise Development unit to agri-processing will also contribute to Outcome 7 of the MTSF – “vibrant, equitable and sustainable rural communities with food security for all”.

Flowing from the Provincial Strategic Plan, the Department has been tasked with leading Provincial Strategic Goal 1 (PSG 1): Create opportunities for growth and jobs. In giving articulation of PSG 1 Project Khulisa, which means “to grow” in isiXhosa, was initiated. The purpose of project Khulisa was to accurately identify parts of the Western Cape economy with the greatest potential for accelerated and sustained growth and job creation. The strategic structure for the project consisted of a steering group comprising of Western Cape’s Ministers of Finance, Economic Opportunities, Transport and Public Works, Environmental Affairs & Development Planning, Deputy Mayor and Mayco member for Economic Development at the City of Cape Town. The leadership team consisted of all key decision makers from Departments represented in the steering committee.

In addition to economic growth, the potential for creation of large numbers of entry-level jobs and the impact on rural as well as urban areas were compensated in the selection criteria. In giving expression to significant unemployment amongst low skilled workers, low skilled employment creation was suitably weighted in the development of the selection model. This process led to the exploration of 6 high-potential opportunities that satisfied the selection criteria that could deliver meaningful jobs and growth within the short to medium term (3 to 5 years).

In articulating the imperatives of the Province, the following was prioritised for the first horizon:

Tourism

Project Khulisa identified tourism as one of the key sectors that offer the Province the greatest potential return in terms of jobs and growth, and which have significant opportunities that require Government investment and action.

Project Khulisa Tourism is a transversal approach that provides delivery of the 13 tourism initiatives across the programmes in the Department. Direct tourism destination marketing implementation will be done by Wesgro (legislative mandate) as well as the private sector and other spheres of government. This transversal approach will ensure that the following regional outcomes are met for the tourism sector as a whole.

Project Khulisa identified three strategic intents that have focused and prioritized activities and outputs for delivery between 2015 and 2020. These activities and outputs contribute to the outcomes of increased GVA and direct jobs for the tourism industry. The three strategic intents are:

- Strategic intent 1: Boost awareness of the Western Cape in key markets and sectors to drive conversion.
- Strategic intent 2: Improve accessibility to Cape Town and the regions.
- Strategic intent 3: Boost the attractiveness of the region through competitive product offerings and compelling packaging.

The following will unpack the major outputs for each of the three strategic intents.

Strategic intent 1: Boost awareness of the Western Cape in key markets and sectors to drive conversion from a business tourist to a leisure tourist destination.

Define the value proposition of the destination.

Develop and implement a Delegate Boosting and Conversion Programme.

Develop and implement an aggressive Africa and the Gulf Cooperation Council (GCC) growth strategy.

Develop a data and real-time business intelligence capacity.

Develop and implement a stakeholder co-ordination strategy.

Strategic intent 2: Improve accessibility to Cape Town and the regions.

Secure three direct new air routes.

Lobby for friendlier visa regulations.

Create and drive an awareness campaign on local transport options.

Strategic intent 3: Boost the attractiveness of the region through competitive product offerings and compelling packaging.

Position the Western Cape as the Cycling Capital of Africa.

Maximise culture and heritage tourism through a Madiba Legacy Tourism Route.

Invite the world to gather at our table as a food and wine destination.

Position the province as an international business and leisure events destination.

Develop and implement a service level improvement programme and a 'tourism benefits me' citizen campaign.

Project Khulisa Tourism adopted a transversal approach that includes delivery in the tourism initiatives across the programmes in the Department, direct tourism destination marketing implementation by Wesgro (legislative mandate) as well as the private sector and other spheres of government.

Agro-processing

Project Khulisa identified three strategic intents that have focused and prioritised activities and outputs for delivery by 2020. These activities and outputs contribute to the outcomes of increased GVA and direct jobs for the Agri-processing sector. The three strategic intents are:

Grow the Western Cape's share of the global Halal market from <1 per cent to 2 per cent by 2025 (as finalised by Khulisa).

Double the value of wine and brandy exports to China and Angola by 2025.

Increase local capacity to process agricultural goods for the domestic and international market. In achieving the sectors growth potential, the following areas, in partnership with the Provincial Department of Agriculture, will be actioned over the next 5 years.

The following initiatives are the main outputs for each of the three strategic intents:

Strategic intent 1: Grow the Western Cape's share of the global Halal market from <1 per cent to 2 per cent by 2025:

Establish appropriate governance structures in the Halal sector.

Establish a Halal certification standard.

Establish a Halal processing hub.

Promote SA Halal products in key markets.

Ensure SMME and PDI access to the Halal value chain.

Strategic intent 2: Double the value of wine and brandy exports to China and Angola by 2025:

Develop and implement a campaign to promote SA wine and brandy in China.

Develop and implement a campaign to promote SA wine and brandy in Angola.

Domestic promotion of high end brandy.

Develop appropriate irrigation infrastructure to grow production for future export (e.g. Brandvlei).

Facilitate transformation in the wine and brandy industries.

Strategic intent 3: Increase local capacity to process agricultural goods for the domestic and international market:

Develop a database of products which can be produced in the Western Cape.

Build residue and quality testing facilities.

Develop an incentive package to encourage investment in Agri-processing.

Innovate and gain efficiencies in Agri-processing.

Construct sterilisation and product consolidation facilities.

Build skills required to grow the Agri-processing sector.

Enhance access for emerging farmers.

In response to the facilitation of the key initiatives as part of the Western Cape Government's transversal approach, Programme 3 will specifically be responsible for the facilitation of the following key initiatives in the 2016/17 financial year:

Strategic intent 1: Grow the Western Cape's share of the global Halal market from <1 per cent to 2 per cent by 2025, in partnership with Wesgro and the relevant sector body:

Establish appropriate governance structures in Halal sector.

Establish a Halal certification standard.

Establish a Halal processing hub.

Promote SA Halal products in key markets.

Strategic intent 2: Double the value of wine and brandy exports to China and Angola by 2025 (implementation by Wesgro):

Develop and implement a campaign to promote SA wine and brandy in China.

Develop and implement a campaign to promote SA wine and brandy in Angola.

Oil & Gas

Project Khulisa identified five strategic intents that have focused and prioritised activities and outputs for delivery by 2020. These activities and outputs contribute to the outcomes of increased GVA and direct jobs for the Oil and Gas sector. The five strategic intents are:

Strategic intent 1: Develop suitable infrastructure by developing the port infrastructure and service industrial facilities to transform Saldanha Bay into a free port and rig repair hub:

Back of port land development.

Port land development.

Strategic marine infrastructure.

Berth 205 – deep water rig repair quay.

Jetty for repairs, load-out, ship building.

Off-shore supply base.

Bulk services.

Bring strategic stakeholders together to drive co-ordinated planning and implementation.

In response to the facilitation of the key initiatives as part of the Western Cape Government's transversal approach, Programme 3 will specifically be responsible for facilitation of the following key initiatives in the 2016/17 financial year:

Strategic intent 1: Develop suitable infrastructure by developing the port infrastructure and service industrial facilities to transform Saldanha Bay into a free port and rig repair hub:

Stakeholder management – bring strategic stakeholders together to drive co-ordinated planning and implementation via SAOGA.

Trade and investment promotion in key markets by Wesgro.

2. Review of the current financial year (2015/16)

As it is the fundamental belief of this Department that economic growth is at the heart of all successful development and that growth is driven primarily by the private sector operating in a market environment, the role of the state should therefore be to create and maintain an enabling environment for business and provide demand led private sector driven support for tradable or propulsive sectors, industries and business.

The RLED unit focused its support on the industries identified as the key economic drivers by implementing area-specific intervention across the agro-processing and oil and gas sector to positively impact on spatial delivery with the provision of greater access by rural and urban enterprise to access to financial aid, and greater alignment by West Coast local authorities in support of industrial development plans underway. The unit has in partnership with Provincial Treasury elevated the need and opportunity to leverage procurement at local level as an economic tool to achieve economic development and improved growth. In the pursuit of realising economic opportunity, the unit coordinated support around joint planning initiatives with municipalities and supported establishing the feasibility a box park development in a rural setting. The unit also initiated the shift in departmental mandate and focus in supporting local municipalities - away from traditional capacity building and LED to reducing the cost and improving the ease of doing business – by undertaking pilot opportunities to support the development of business process improvements around investment readiness in to local area.

The Enterprise Development unit focused on providing support to businesses and contributing towards creating a more conducive and enabling environment within which businesses can grow. The unit provided both financial and non-financial support to small, medium and micro enterprises (SMMEs) to strengthen their business viability and sustainability. The areas of focus included developing a culture of entrepreneurship, entrepreneurial thinking, innovation and sustainable procurement (e.g., B-BBEE and local content). Businesses were able to access services such as mentoring and coaching (training and advisory), developing business and finance knowledge, access finance opportunities and developing human capital to ensure that the core of the business is strengthened.

The Red Tape Reduction Unit continued providing services to the business sector through its primary delivery platform, the Red Tape Reduction Contact Centre, providing well in excess of 1 000 businesses with advice and assistance. It sought to improve the level of service delivery through the development of standard operating procedures that were implemented in the course of the year. Various projects were undertaken to systemically address areas of less than optimal business-facing services delivered by government across especially the local and provincial spheres of government. These interventions related specifically to event-related activities, specifically event and film permits, as well as liquor licence applications. In addition, it piloted a project to improve investment readiness of municipalities through the development of investment facilitation standard operating procedures and an investment readiness package. A municipal services benchmarking project was piloted in 2 municipalities with co-funding from the Dutch government. In order to establish a baseline of the cost of red tape to the Western Cape economy, a project quantifying red tape in selected areas of the three Khulisa priority sectors was undertaken.

The Western Cape attracted a total of 7.1 million tourists through various marketing and tourism promotion activities and secured a total of 123 conference bids with an estimated economic impact of R25 303 900 million. The World Ophthalmology Congress (WOC) will be held on the African continent for the first time in 2020 when the Western Cape welcomes approximately 15 000 delegates to the Cape Town International Convention Centre. The congress is expected to bring in an additional R210 million into the Western Cape economy over its five days with each delegate spending an estimated R2 800 per day in and around the City of Cape Town.

With regard to trade promotion, Wesgro assisted a total of 3 768 Western Cape companies with export. A total of 966 exporters were taken on missions. Wesgro secured a total of R11.17 billion worth of investments in the Western Cape, facilitating a total of 6 849 jobs. The Agency facilitated a total of 79 investment projects in the Western Cape.

Projects and programmes in the oil and gas industry includes the completion of a pre-feasibility study on the establishment of an oil-well cement factory in the Western Cape. Another project involved the placement of approximately 208 artisan interns for the next three years in Armscor, South Cape College, Eskom, Nautic Africa and other firms and approximately 28 global upstream companies are establishing regional offices and logistics bases in the Western Cape including Anadarko, Hunting Energy, Jacobs and Weatherford.

The Department along with the Department of Agriculture and with a wide range of industry stakeholders has completed plans to support Project Khulisa in order to guide the growth of the Agri-processing sector in the Western Cape. The establishment of a Halal Industrial Park is a large infrastructure component of this project, the key activities for achieving the project's rural diversification goals relate to the creation and support of agri-processing value chains. These value chains will improve the flow of information among producers, distributors, processors and retailers to identify local food opportunities, improve efficiencies and ultimately expand the agri-processing industry.

A major achievement in the BPO sector has been the creation of an additional net 4 300 export generating jobs in the BPO sector resulting from DEDAT's strategy of promoting the Western Cape as a global location for offshore business and IT services. Last year there were 11 700 offshore jobs and this year there are 16 000, as per BPeSA's Key Indicator report which is a 37 per cent increase. This equates to export revenues of about R4.8 billion per annum.

Major advances have been made in ICT in the enterprise development and SME innovation sphere as well as skills development. The department has implemented 2 ground breaking IT skills projects that targets youth unemployment in the past year. The first project has seen 80 high school students trained with the Western Cape Education Department's schools and teachers in Java programming with them entering employment soon.

The Department successfully hosted the first Western Cape Manufacturing Indaba at the CTICC on 6 November 2015. The event was attended by over 200 delegates. The clothing and textile sector bodies continued to improve the competitiveness of the industry through various programmes namely the Competitiveness Improvement Programme, the Quick Response Capability Programme, the Value Chain Alignment Programme and the Young Designers Fashion Programme. The metals and engineering sector has established the Centre of Excellence at the Connaught Business Park in Parow that will provide access to modern technology and equipment to industry and students. The craft industry was supported through the business support programme which assisted crafters through the Design Innovation Seed Fund and the Jobs Fund project as well as business development and creativity workshops that were hosted on a regular basis.

The introduction of the Skills Game Changer and identification of the sectors that platform for improved economic growth and jobs provided the unit an opportunity to focus its efforts increasing the number of youth in technical and vocational training and work placement opportunities. Improved coordination of skills initiatives amongst partners have provided for improved alignment of funding alongside the skills pipeline with national government funding, through the Department of Higher Education and Training (National Skills Fund) complimented by DEDAT and SETA funding. Investment in 150 artisanal candidates 18 months ago has provided a sound basis with a 90 per cent success rate of those passing their final trade test.

3. Outlook for the coming financial year (2016/17)

In keeping with the key objectives espoused in the National Development Plan and the vision of the OneCape 2040 for a growing, resilient and inclusive economy in the Western Cape, the Department will seek to deliver on the strategic goals contained in the Provincial Strategic Goal 1 which envisions an economy which creates an environment in which there are abundant opportunities for growth and jobs. The department embraces the leadership role required to deliver on the plans and aims for economic resilience to ensure the creation of an environment conducive to growth and inclusion.

The Department will deliver in all of the 9 strategic interventions contained in PSG 1 through its cross-cutting and area-specific interventions, ensuring that programmes for change are established in both the geographic and economic spatial dimensions.

Whilst the Department supports a whole of society dimension for economic interventions, focus will be placed on the industries identified as key economic drivers:

- Oil and Gas Servicing Industry
- Productive Economy including Agro-processing
- Visitor Economy

The industries listed above forms the bedrock upon which the Department will land the cross cutting enabler of skills development, design and innovation, green economic stimuli and catalytic infrastructure. In addition the Department's key responsibility of providing economic leadership will enable the linkages both horizontally and vertically between the cross cutting programs and the businesses within the various industries, to ensure optimisation of government effort and activities.

The Department's key strategic objectives over the next 5 years will be to:

Provide Economic Growth Leadership

It is incumbent upon the Department to provide the vertical and horizontal leadership within the economy in order to enable all economic stakeholders to pull together to make the Western Cape a growing, resilient and inclusive economic leader in South Africa. In order to effectively discharge this mandate, the Department will:

Strategically engage with business in order to ensure that business partners with government for the betterment of the region's economy.

Provide innovative and responsible economic policy development which will link and align the economic change approaches within the economic spatial and geographic platforms.

Stimulate the promotion of collaboration for economic benefits with various economic stakeholder organisations inter alia, Business, Government and Academia.

Promote the provision of inter-governmental lobbying, advocacy and influence for economic growth.

Reduce the cost and improve the ease of doing business

The focus of the Enterprise Development unit will be on contributing towards the Ease of Doing Business through assisting businesses with a more targeted approach to strengthen business viability and sustainability. The areas of focus include developing a culture of entrepreneurship and entrepreneurial thinking and sustainable procurement which includes the development of a provincial procurement policy. The unit will raise awareness about available funding sources and engage with businesses to facilitate the process to access possible funding options.

In 2016/17, the RTRU will conduct a stock-take of all business-facing legislation and processes with a view to designing interventions to improve the regulatory environment for businesses. In addition, legislative reviews with regard to both existing and proposed legislation will be undertaken to make recommendations for improvement or rationalisation of legislation. Using a costing tool, the benefit of red tape reduction interventions will be measured.

For the coming year, the MES unit will deliver on the departmental mandate of supporting regional economic growth and development by assisting local government with business process improvement initiatives that reduces cost and improves municipal service to business. It will also ensure that the Department positions its delivery on PSG 1 in a manner that supports spatial integration by ensuring Departmental intervention in joint planning initiatives, and inter-governmental alignment through assistance provided to district collaborations supportive of PSP programmes.

Develop key skills to match the growing demand for appropriate skills for the economy and thereby enhance regional competitiveness

Escalating skills development to a Game Changer status has brought about a renewed focus on the transversal and collaborative nature of skills development interventions and their connectedness to various phases of the education system (Basic education, further education and training and higher education); the diverse mandate and interest of role players; and appeals to, in the interest of the Country and the Western Cape to develop common agendas and targets for skills development. For this reason there has been the introduction of the Skills Game Changer, with transversal targets and strategic objectives.

Invest in key economic catalytic infrastructure

Effective and efficient infrastructure is critical for ensuring the effective functioning of the economy. It is critical that there is continued investment in key catalytic economic infrastructure since this will enable an on-going economic activity and growth which underpins increased economic benefits. The Department will therefore focus on:

The support and develop key catalytic infrastructure projects which promote medium to long term economic gains.

Provision of input to the roll out of Broadband to the communities and business especially within industries which require access to big data.

Identification of the spatial infrastructure needs which will underpin the rural economy.

The development of a provincial energy strategy which provides energy dependency security within the region.

Promote the global profile of Cape Town and the Western Cape

Tourism is a major contributor to the economy and employment in the Western Cape. It directly contributes R17 billion in GVA and accounts for 204 000 formal jobs that directly service the needs of tourists. Under a high growth scenario, the sector's GVA contribution could increase by up to 65 per cent to R28 billion in 2019 and it could add up to a further 120 000 formal jobs over the same period. Since 2009, the sector has achieved 19 per cent growth, in large part as a result of an additional 252 400 international arrivals into the Western Cape. Key delivery areas include implementing an aggressive Africa and the Gulf Cooperation Council (GCC) growth strategy, securing direct new air routes, lobbying for friendlier visa regulations, positioning the Western Cape as the Cycling Capital of Africa and maximising culture and heritage tourism through a Madiba Legacy Tourism Route.

Promote Trade and Investment for Africa Growth and Development

A key focus will be on promoting trade and investment opportunities for the Western Cape and realise trade and investment projects directly into the region; and ensuring priority focus is given to the three productive sectors identified by Project Khulisa which has the most potential to accelerate growth and job creation in the region by 2020.

4. Reprioritisation

The Western Cape Government (WCG) recognises that our role is to create a conducive environment for businesses so that they may grow the economy and create jobs. This approach is espoused in our first Provincial Strategic Goal (PSG): Creating opportunities for growth and jobs. As the lead Department for PSG 1, the Department has, through Project Khulisa, identified a set of key, competitive sectors through which we believe we can unlock accelerated growth and job creation. These are: Tourism, Oil and Gas and Agri-processing. They were identified in an extensive exercise to prioritise those sectors that offered both high employment and strong growth potential. While we will continue to support building an enabling environment for the entire economy, these sectors will receive accentuated focus as we believe that they hold promise of maximising direct and indirect employment and GVA growth.

In creating an economic enabling environment, the Department will embark on a 7 point action plan toward building resilient, inclusive and competitive Western Cape. These 7 strategic interventions can be summarised as follows:

1. Provide Economic Growth Leadership
2. Reduce the cost and improve the ease of doing business
3. Establish and promote an innovative and competitive business environment
4. Develop key skills programmes to match the demand for appropriate skills
5. Invest in key economic catalytic infrastructure
6. Within the tourism industry, promote the global profile of Cape Town and the Western Cape
7. Promote trade and investment

5. Procurement

The Department will focus all its intentions on the realisation of activities detailed in PSG 1 and will continue to build on the platform laid over the last year to accelerate programmes and projects such as:

Successful roll-out of Broadband for the Economy and other key economic catalytic infrastructure projects;

Effective skills development within artisan development and business optimisation;

Projects implemented within the Green Economy, including delivery on energy security; and

Strong support for the growth and expansion of strategic sectors.

Many of these key strategic areas, i.e. Broadband, requires specialised skills in order for it to be realised and thus necessitates the Department to source these skills from the private sector. During the budget process, the Department placed much emphasis on the demand management aspect within all Funding Proposals (Project Plans) in order to ensure that each individual project undertakes the most appropriate procurement strategy.

An additional measure that was introduced to ensure that the procurement plan of the Department is efficiently implemented is the introduction of the critical path document. The critical path is designed to assist project managers by mapping out the entire procurement process, from inception, to implementation, all the way through to finalisation. Through the critical path, project managers will be prompted as to when each stage in the procurement process should start, in order to meet key deadlines.

6. Receipts and financing

Table 6.1 hereunder gives the sources of funding for the vote.

Table 6.1 Summary of receipts

Receipts R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate				
	Audited	Audited	Audited				% Change from Revised estimate				
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19	
Treasury funding											
Equitable share	268 885	333 028	427 570	372 678	354 097	352 353	367 425	4.28	396 008	419 332	
Financing	15 687		32 026	110 134	45 134	45 134	119 060	163.79			
Asset Finance Reserve				80 000	15 000	15 000	65 000	333.33			
Provincial Revenue Fund	15 687		32 026	30 134	30 134	30 134	54 060	79.40			
Total Treasury funding	284 572	333 028	459 596	482 812	399 231	397 487	486 485	22.39	396 008	419 332	
Departmental receipts											
Sales of goods and services other than capital assets	418	389	436	270	270	360	284	(21.11)	298	315	
Interest, dividends and rent on land	9	14	3			11		(100.00)			
Financial transactions in assets and liabilities	4 320	2 851	9 871		5 853	7 496		(100.00)			
Total departmental receipts	4 747	3 254	10 310	270	6 123	7 867	284	(96.39)	298	315	
Total receipts	289 319	336 282	469 906	483 082	405 354	405 354	486 769	20.08	396 306	419 647	

Summary of receipts:

Total receipts increases by R81.415 million or 20.08 per cent from R405.354 million in 2015/16 (revised estimate) to R486.769 million in 2016/17.

Treasury funding:

Equitable share funding increases by R15.072 million or 4.28 per cent from R352.353 million in 2015/16 (revised estimate) to R367.425 million in 2016/17.

Included in the 2016/17 total Treasury funding is an amount of R54.060 million from the Provincial Revenue Fund (PRF) and R65.000 million from the Asset Financing Reserve (AFR).

Departmental receipts:

Included in the Department's total allocation for 2016/17 is the projected departmental receipts of R284 000 as a result of estimates for Sales of goods and services other than capital assets in respect of the registration of Tourist Guides. The Departmental receipts from liquor licence fees will reflect in Vote 4: Department of Community Safety, following the transfer of the Western Cape Liquor Authority.

Donor funding (excluded from vote appropriation)

None.

7. Payment summary

Key assumptions

For the 2016 MTEF period, budgets for salaries and wages was prepared as discussed below.

The latest wage agreement makes provision for, apart from other improvement of conditions, the following:

Salary adjustment:

2016/17: 9.2 per cent

2017/18: 8.8 per cent

2018/19: 7.8 per cent

(These figures are inclusive of a maximum of 2 per cent pay progression)

Medical and housing assistance:

The Government Employees Medical Scheme employer contribution taking into account the escalation factors (Medical) of 8.7 per cent in 2016/17 and 8.3 per cent in 2017/18 and 2018/19.

The amount of the housing allowance paid to eligible employees shall increase by R300 to R1 200 per month.

National priorities

The national priorities have been incorporated into the provincial priorities.

Provincial priorities

Strategic Goal 1: Create opportunities for growth and jobs.

Strategic Goal 3: Increase wellness, safety and tackle social ills.

Programme summary

Table 7.1 below shows the budget or estimated expenditure per programme and Table 7.2 per economic classification (in summary).

Table 7.1 Summary of payments and estimates

Programme R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
1. Administration	25 210	33 249	35 529	39 969	41 904	41 904	49 919	19.13	52 546	55 786
2. Integrated Economic Development Services	51 306	50 007	59 269	59 253	54 968	54 968	40 938	(25.52)	42 443	47 369
3. Trade and Sector Development	64 426	69 465	71 248	64 154	58 137	58 137	59 586	2.49	47 666	42 745
4. Business Regulation and Governance	9 795	10 384	10 021	10 582	11 228	11 228	11 311	0.74	12 226	13 169
5. Economic Planning	61 607	89 465	205 725	215 363	144 301	144 301	215 185	49.12	135 655	143 807
6. Tourism Arts and Entertainment	50 345	47 554	45 099	42 471	40 271	40 271	46 588	15.69	43 531	45 937
7. Skills Development and Innovation	26 630	36 158	43 015	51 290	54 545	54 545	63 242	15.94	62 239	70 834
Total payments and estimates	289 319	336 282	469 906	483 082	405 354	405 354	486 769	20.08	396 306	419 647

Note: Programme 1: MEC salary provided for in Vote 11: Department of Agriculture.

Earmarked allocation:

Aggregate compensation of employees upper limit: R110.705 million (2016/17), R117.577 million (2017/18) and R124.267 million (2018/19).

Summary by economic classification**Table 7.2 Summary of payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Current payments	148 724	169 474	193 513	244 976	228 129	226 960	255 575	12.61	233 751	252 316
Compensation of employees	79 990	90 630	95 483	105 165	104 596	103 531	115 580	11.64	117 576	124 267
Goods and services	68 734	78 844	98 030	139 811	123 533	123 429	139 995	13.42	116 175	128 049
Transfers and subsidies to	138 060	162 544	272 808	235 982	173 423	173 464	230 393	32.82	161 139	165 376
Provinces and municipalities		5 150	500							
Departmental agencies and accounts	56 262	62 129	76 827	82 958	83 958	83 959	95 835	14.14	100 348	101 657
Higher education institutions		800	4 610							
Public corporations and private enterprises	8 354	6 976	5 587		3 000	3 000		(100.00)		
Non-profit institutions	72 280	85 588	175 840	140 444	73 713	73 713	107 300	45.56	33 031	29 574
Households	1 164	1 901	9 444	12 580	12 752	12 792	27 258	113.09	27 760	34 145
Payments for capital assets	2 520	4 228	3 497	2 124	3 802	4 921	801	(83.72)	1 416	1 955
Machinery and equipment	2 477	4 167	3 450	2 123	3 536	4 633	801	(82.71)	1 416	1 955
Software and other intangible assets	43	61	47	1	266	288		(100.00)		
Payments for financial assets	15	36	88			9		(100.00)		
Total economic classification	289 319	336 282	469 906	483 082	405 354	405 354	486 769	20.08	396 306	419 647

Infrastructure payments

None.

Departmental Public Private Partnership (PPP) projects

None.

Transfers**Transfers to public entities****Table 7.3 Summary of departmental transfers to public entities**

Public entities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate				
	Audited	Audited	Audited				% Change from Revised estimate	2016/17	2017/18	2018/19	
	2012/13	2013/14	2014/15								
Casidra SOC Ltd	4 054	5 500	5 000								
Destination Marketing Organisation	25 000										
Western Cape Tourism, Trade and Investment Promotion Agency	26 762	57 129	46 735	54 000	55 000	55 000	66 010	20.02	69 031	68 524	
Saldanha Bay IDZ Licencing Company SOC Limited			28 091	28 958	28 958	28 958	29 824	2.99	31 316	33 132	
Total departmental transfers to public entities	55 816	62 629	79 826	82 958	83 958	83 958	95 834	14.15	100 347	101 656	

Transfers to other entities

Table 7.4 Summary of departmental transfers to other entities

Entities R'000	Outcome			Medium-term estimate						
	Audited	Audited	Audited	Main appro- piation	Adjusted appro- piation	Revised estimate	% Change from Revised estimate			
	2012/13	2013/14	2014/15	2015/16	2015/16	2015/16	2016/17	2015/16	2017/18	2018/19
Cape Craft Design Institute	7 020	10 695	15 500	3 500	3 500	3 500	5 875	67.86	750	
Western Cape Furniture Initiative	400	200								
South African Oil and Gas Alliance	5 400	11 000	14 712	14 000	14 000	14 000	4 900	(65.00)	2 100	
Cape Information and Technology Initiative	5 900	9 712	3 900	3 000	3 000	3 000	3 500	16.67	2 950	2 500
Bpesa	7 669	4 500	4 500	3 000	3 000	3 000	1 050	(65.00)	450	
Cape Clothing and Textile Cluster	2 500	2 500	2 500	1 500	1 500	1 500	571	(61.93)	245	
Western Cape Tooling Initiative	855	1 630	1 000	1 000	1 000	1 000	700	(30.00)	700	700
Clotex	2 000	3 000	3 300	1 000	1 000	1 000	700	(30.00)	300	
Cape Town Fashion Council	2 913	2 500	2 622	1 500	1 500	1 500	1 050	(30.00)	450	
Broadband Foundation			1 000	4 794						
South African Honeybush Tea Association	200	500								
Learning Cape Initiative	1 300	500								
University of Cape Town			1 000							
Northlink College	10 980	311								
Cape Peninsula University of Technology			2 760							
Western Cape Aquaculture Development Initiative	1 300	2 550	2 337							
Cape Town Partnership	1 000	800								
Business Place	750	550	1 500							
West Coast Business Development Centre	750	550	1 500							
Convenco			81 790	80 000	15 000	15 000	65 000	333.33		
Western Cape Fine Food Initiative	600	1 500	1 117	3 000	3 000	3 000	2 100	(30.00)	900	
Western Cape Economic Development Partnership	7 850	10 541	8 896	7 000	7 000	7 000	9 654	37.91	10 136	10 724
GreenCape	3 053	9 450	14 080	16 400	16 400	16 400	10 400	(36.59)	11 300	11 900
Development Bank of Southern Africa	4 000									
National Empowerment Fund	9 755	6 600	9 000							
Digital Village		2 000	200							
Project Isizwe		2 000	200							
Home of Compassion		2 000	200							
The Business Bridge			2 776							
University of Stellenbosch			150							
University of Western Cape			700							
Genesis IT Initiative			3 210	750	750	750		(100.00)		
Other	4 500	6 201	2 000							
Cape Digital Foundation						700	1 800	157.14	2 000	3 000
Total departmental transfers to other entities	80 695	91 790	182 450	140 444	70 650	71 350	107 300	50.39	32 281	28 824

Transfers to local government

Table 7.5 Summary of departmental transfers to local government by category

Departmental transfers R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Category A		2 350	500							
Category B		2 800								
Total departmental transfers to local government		5 150	500							

8. Programme Description

Programme 1: Administration

Purpose: To provide strong, innovative leadership, and to deliver clean, efficient, cost effective, transparent and responsive corporate services to the Department.

Analysis per sub-programme

Sub-programme 1.1: Office of the Head of Department

to manage and direct the departmental transversal administrative programmes that give leadership to the department

to effectively maintain an oversight function of the whole department's mandate and function

Sub-programme 1.2: Financial Management

to provide an effective financial management function

to ensure implementation of the PFMA and other related financial regulations and policies

to provide planning and budgeting support to the department

to make limited provision for maintenance and accommodation needs

Sub-programme 1.3: Corporate Services

to provide a strategic support function to the department

to ensure the rendering of ICT, human capital, corporate assurance, legal and communication support services to the Department

to render communication services to the Department

to monitor and evaluate Departmental performance

to develop and manage knowledge and information systems, records and co-ordinate ICT

Policy developments

The Department supports both, Provincial Strategic Goal 1 (PSG 1): Create opportunities for growth and jobs and PSG 5: Embed good governance and integrated service delivery through partnerships and spatial alignment.

Programme 1 however, in its unique position as the support structure, must endeavour to integrate its processes into the two goals in a manner that allows for equal support and implementation of both PSGs. In other words, the aim is to achieve service delivery through financial governance.

At the forefront of sound financial governance is value for money and the stewardship for this principle, although vested with each public servant, rest with Financial Management as the last guardian that must enable an environment that strictly disallows wastage and advocates prudent and efficient spending.

Changes: Policy structures, service establishments, etc.

The Programme Budget Structure has been amended. The sub-programmes for Knowledge management and Monitoring and evaluation as housed within Programme 5: Economic Planning will now be moved to Programme 1: Administration.

Expenditure trends analysis

The budgeted allocation for the programme has increased from R41.904 million in 2015/16 (revised estimate) to R49.919 million in the 2016/17 main estimate, thus an increase of R8.015 million or 19.13 per cent. The increase is mainly as a result of the incorporation of both the Knowledge Management and Monitoring & Evaluation functions moving into the Programme.

Strategic goal as per Strategic Plan

Programme 1: Administration

Create opportunities for growth and jobs.

Strategic objectives as per Annual Performance Plan

To achieve and maintain the highest level of financial governance.

To adequately inform and empower stakeholders of the Department by providing access and connectivity to Departmental activities through communication activities which are aligned to Western Cape Government Communication strategic imperatives.

Outcomes-based monitoring, evaluation and measurement of the Department's implementation of strategies, programmes and projects to determine the effectiveness and impact of economic development policies and priorities.

To strengthen institutional governance for improved service delivery.

Table 8.1 Summary of payments and estimates – Programme 1: Administration

Sub-programme R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
1. Office of the HOD	3 486	2 405	2 221	4 495	5 593	5 593	9 245	65.30	7 009	7 440
2. Financial Management	20 122	23 288	24 714	25 977	26 209	26 209	27 504	4.94	31 321	33 102
3. Corporate Services	1 602	7 556	8 594	9 497	10 102	10 102	13 170	30.37	14 216	15 244
Total payments and estimates	25 210	33 249	35 529	39 969	41 904	41 904	49 919	19.13	52 546	55 786

Earmarked allocation:

Included in Sub-programme 1.1: Office of the HOD is an earmarked allocation amounting to R2 375 000 (2016/17) in support of the Energy Game Changer, which is earmarked for personnel expenditure.

Table 8.1.1 Summary of payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Current payments	23 749	30 388	32 713	39 067	39 352	38 196	49 707	30.14	52 252	55 398
Compensation of employees	15 834	17 542	18 836	23 482	23 767	23 557	35 773	51.86	35 331	37 389
Goods and services	7 915	12 846	13 877	15 585	15 585	14 639	13 934	(4.82)	16 921	18 009
Transfers and subsidies to	14	22	41		15	16	1	(93.75)	1	1
Departmental agencies and accounts			1			1	1		1	1
Households	14	22	40		15	15		(100.00)		
Payments for capital assets	1 447	2 825	2 755	902	2 537	3 690	211	(94.28)	293	387
Machinery and equipment	1 430	2 825	2 754	902	2 388	3 529	211	(94.02)	293	387
Software and other intangible assets	17		1		149	161		(100.00)		
Payments for financial assets		14	20			2		(100.00)		
Total economic classification	25 210	33 249	35 529	39 969	41 904	41 904	49 919	19.13	52 546	55 786

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Transfers and subsidies to (Current)	14	22	41		15	16	1	(93.75)	1	1
Departmental agencies and accounts			1			1	1		1	1
Departmental agencies (non- business entities)			1			1	1		1	1
Other			1			1	1		1	1
Households	14	22	40		15	15		(100.00)		
Social benefits	14	22	40		15	15		(100.00)		

Programme 2: Integrated Economic Development Services

Purpose: To promote and support an enabling business environment for the creation of opportunities for growth and jobs.

Analysis per sub-programme**Sub-programme 2.1: Enterprise Development**

to support and promote development of business enterprises

Sub-programme 2.2: Regional and Local Economic Development

to promote economic growth and development of regional and local economies in partnership with key stakeholders by aligning LED initiatives with Government

Sub-programme 2.3: Economic Empowerment

to facilitate the process of empowerment and creation of an enabling business environment for PDIs

Sub-programme 2.4: Red Tape

to reduce the identified regulatory requirements flowing from regulations legislation and interpretive policies

Sub-programme 2.5: Management: Integrated Economic Development Services

to conduct the overall management and administrative support to the programme

Policy developments

The public discourse on economic policy is overwhelmingly focused on fiscal measures (e.g. spend on infrastructure), monetary interventions, welfare programmes and other highly visible instruments of government action. Thus, when an economy performs poorly, a disproportionate amount of our debate centres around whether or not it needs a fiscal stimulus, whether there should be a liquidity easing or tightening or whether its welfare programmes have been too proliferate or too paltry. What gets much less attention but is equally and, in some situations, even more important for the success or failure of an economy are the nuts and bolts that hold the economy together and the plumbing that underlies it.

The laws and processes that determine how easily a business can be started and closed, the efficiency with which government (across all spheres) responds to development and growth initiatives of the private sector, the efficiency of the rules of government administration, etc., are all examples of the nuts and bolts that are rarely visible. Their malfunctioning can thwart the progress of an economy and render the government's economic policy instruments less effective.

To foster a vibrant private sector with firms making investments, creating jobs and improving productivity and hence promoting growth and expanding opportunities, governments around the world have implemented wide-ranging reforms, including price liberalisation and macroeconomic stabilisation programmes. However, governments committed to the economic health of their country and opportunities for its citizens focus on more than macroeconomic conditions. They also pay attention to the quality of laws, regulations and institutional arrangements that shape daily economic activity, as these have a direct effect on the business environment and climate within an economy. Accordingly, improving the business environment or climate has in recent years become an important topic in the international discourse on private sector development.

The key public policy objective is to manage the regulatory environment to keep regulatory costs to a minimum, without reducing the regulatory benefits. It is significant to note that the OECD countries and selected Western economies consider the regulatory environment the single most important element of an economic growth strategy. It remains high on the economic agenda of these economies.

Against this backdrop, the Western Cape Government (WCG) acknowledged that there is an urgent need to enhance and promote a more favourable business climate within the Western Cape. Making it easier to do business is a key driver for the achievement of a business environment that promotes inward investment, enables businesses to be established and expanded, and enhances a culture of entrepreneurship. Ease of doing business (EDB) has therefore been identified as a critical enabler for not only PSG 1 programmes and projects, but also for other relevant programmes in the other PSGs.

Changes: Policy structures, service establishments, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The budgeted allocation for the programme has decreased from R54.968 million in 2015/16 (revised estimate) to R40.938 million in the 2016/17 main estimate, thus a decrease of R14.030 million or 34.27 per cent. The effect of the decrease is most visible within the Enterprise Development sub-programme as a strategic shift in interventions will see the programme being more focused on improving the ease of doing business in the Western Cape. This focus will be biased towards the three priority productive sectors of tourism, agri-processing and oil and gas services, as identified by Project Khulisa.

Strategic goal as per Strategic Plan

Create opportunities for growth and jobs.

Strategic objectives as per Annual Performance Plan

To increase the sustainability and growth of SMMEs.

To improve the business environment in non-metro areas through effective LED co-ordination that supports growth of the regional economy.

To improve the business regulatory environment for entrepreneurs and businesses to develop and grow in the Western Cape.

Table 8.2 Summary of payments and estimates – Programme 2: Integrated Economic Development Services

Sub-programme R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
1. Enterprise Development	26 281	31 828	38 200	32 356	33 409	33 409	18 079	(45.89)	18 652	20 918
2. Regional and Local Economic Development	13 315	7 988	8 138	10 954	6 234	6 234	6 813	9.29	7 173	8 626
3. Economic Empowerment	5 505	3 697	4 032	3 355	1 438	1 438		(100.00)		
4. Red Tape	4 357	4 682	6 893	10 065	11 664	11 664	16 046	37.57	16 618	17 825
5. Management: Integrated Economic Development Services	1 848	1 812	2 006	2 523	2 223	2 223		(100.00)		
Total payments and estimates	51 306	50 007	59 269	59 253	54 968	54 968	40 938	(25.52)	42 443	47 369

Table 8.2.1 Summary of payments and estimates by economic classification – Programme 2: Integrated Economic Development Services

Economic classification R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Current payments	27 176	30 182	32 415	56 995	43 262	43 260	35 903	(17.01)	37 353	41 726
Compensation of employees	15 077	17 322	19 153	18 753	17 253	17 134	17 533	2.33	18 669	19 713
Goods and services	12 099	12 860	13 262	38 242	26 009	26 126	18 370	(29.69)	18 684	22 013
Transfers and subsidies to	23 826	19 495	26 621	1 780	11 235	11 265	4 875	(56.72)	4 870	5 313
Departmental agencies and accounts	4 500	5 000	2 000				2 500		2 500	2 500
Higher education institutions		250	2 150							
Public corporations and private enterprises	8 054	5 850	5 577		3 000	3 000		(100.00)		
Non-profit institutions	11 255	7 900	16 276		6 448	6 448		(100.00)		
Households	17	495	618	1 780	1 787	1 817	2 375	30.71	2 370	2 813
Payments for capital assets	304	311	220	478	471	443	160	(63.88)	220	330
Machinery and equipment	304	311	215	478	405	376	160	(57.45)	220	330
Software and other intangible assets			5		66	67		(100.00)		
Payments for financial assets		19	13							
Total economic classification	51 306	50 007	59 269	59 253	54 968	54 968	40 938	(25.52)	42 443	47 369

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Transfers and subsidies to (Current)	23 826	19 495	26 621	1 780	11 235	11 265	2 375	(78.92)	2 370	2 813
Departmental agencies and accounts	4 500	5 000	2 000							
Departmental agencies (non-business entities)	4 500	5 000	2 000							
Other	4 500	5 000	2 000							
Higher education institutions		250	2 150							
Public corporations and private enterprises	8 054	5 850	5 577		3 000	3 000		(100.00)		
Public corporations	4 054	5 500	5 577							
Other transfers to public corporations	4 054	5 500	5 577							
Private enterprises	4 000	350			3 000	3 000		(100.00)		
Other transfers to private enterprises	4 000	350			3 000	3 000		(100.00)		
Non-profit institutions	11 255	7 900	16 276		6 448	6 448		(100.00)		
Households	17	495	618	1 780	1 787	1 817	2 375	30.71	2 370	2 813
Social benefits	17		28		7					
Other transfers to households		495	590	1 780	1 780	1 817	2 375	30.71	2 370	2 813
Transfers and subsidies to (Capital)							2 500		2 500	2 500
Departmental agencies and accounts							2 500		2 500	2 500
Departmental agencies (non-business entities)							2 500		2 500	2 500
Western Cape Trade and Investment Promotion Agency							2 500		2 500	2 500

Programme 3: Trade and Sector Development

Purpose: To stimulate economic growth through industry development, trade and investment promotion.

Analysis per sub-programme**Sub-programme 3.1: Trade and Investment Promotion**

to facilitate trade, export promotion and attract investment

Sub-programme 3.2: Sector Development

to implement strategies for the positioning of the industrial sector as a key contributor to economic growth and development

Sub-programme 3.4: Management: Trade and Sector Development

to conduct the overall management and administrative support to the programme

Policy developments

The Provincial Strategic Plan (PSP) sees the attraction of local and international investment, and improved market access for Western Cape firms and sectors as key strategic priorities. This has gained more focus through Project Khulisa, which will see more emphasis given to the priority sectors of oil and gas, tourism and agri-processing.

The oil and gas sector has the potential to treble in value from R2 billion to R6 billion per annum over the next 5 years. According to the data assembled by Project Khulisa, it has the potential to create as additional 60 000 jobs by 2020. For the oil and gas sector, key delivery will take place by developing suitable infrastructure (Saldanha IDZ) and co-developing and coordinating skills development across the sector.

Agri-processing currently contributes R12 billion in GVA and accounts for 79 000 formal jobs. Under a high growth scenario, the sector's GVA contribution could increase by 12.6 per cent, to R26 billion by 2019, and it could add a further 100 000 formal jobs by 2019. For the agri-processing sector, key delivery will take place by growing the Western Cape's share of the global Halal market, doubling the value of wine and brandy exports to China and Angola, and increasing local capacity to process agricultural goods for the domestic and international market.

Changes: Policy structures, service establishments, etc.

The Programme structure has been amended as the entire Strategic Initiative unit will now be housed within Programme 5.

Expenditure trends analysis

The allocated budget for the Programme has increased from R58.137 million in 2015/16 financial year (revised estimate) to R59.586 million in the 2016/17 financial year. This represents an increase of 2.49 per cent or R1.449 million.

Strategic goal as per Strategic Plan

Create opportunities for growth and jobs.

Strategic objectives as per Annual Performance Plan

To provide resources to the tourism, trade and investment promotion public entity to enable it to deliver on its legislative and strategic mandate for trade and investment promotion.

To provide strategic leadership and the necessary resources to deliver on the key initiatives needed to grow the Oil and Gas sector.

To provide strategic leadership and the necessary resources to deliver on the key initiatives needed to grow the Agri-processing sector.

To provide support to sector bodies that will allow for leveraging of funds to develop and support the respective sectors.

Table 8.3 Summary of payments and estimates – Programme 3: Trade and Sector Development

Sub-programme R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
1. Trade and Investment Promotion	18 500	21 481	19 235	22 400	22 400	22 400	25 000	11.61	25 000	25 000
2. Sector Development	44 803	46 405	51 061	40 208	33 906	33 906	34 586	2.01	22 666	17 745
4. Management: Trade and Sector Development	1 123	1 579	952	1 546	1 831	1 831		(100.00)		
Total payments and estimates	64 426	69 465	71 248	64 154	58 137	58 137	59 586	2.49	47 666	42 745

Note: The Programme structure has been amended as the entire Sub-programme 3.3: Strategic Initiative unit will now be housed within Programme 5.

Earmarked allocation:

Included in Sub-programme 3.1: Trade and Investment promotion is an earmarked allocation amounting to R20 874 000 (2016/17) and R21 918 000 (2017/18) and R23 189 000 (2018/19) for the purpose of supporting Wesgro.

Table 8.3.1 Summary of payments and estimates by economic classification – Programme 3: Trade and Sector Development

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Current payments	13 702	13 122	17 003	18 658	12 570	12 561	21 590	71.88	16 239	16 955
Compensation of employees	10 209	11 470	11 848	10 754	11 037	11 033	10 883	(1.36)	11 623	12 297
Goods and services	3 493	1 652	5 155	7 904	1 533	1 528	10 707	600.72	4 616	4 658
Transfers and subsidies to	50 577	56 225	54 169	45 400	45 471	45 469	37 996	(16.44)	31 345	25 700
Departmental agencies and accounts	18 500	21 481	19 235	22 400	22 400	22 400	25 000	11.61	25 000	25 000
Higher education institutions			1 000							
Public corporations and private enterprises		500	10							
Non-profit institutions	32 077	34 244	33 922	23 000	23 000	23 000	12 996	(43.50)	6 345	700
Households			2		71	69		(100.00)		
Payments for capital assets	147	118	73	96	96	100		(100.00)	82	90
Machinery and equipment	147	118	67	96	96	97		(100.00)	82	90
Software and other intangible assets			6			3		(100.00)		
Payments for financial assets			3			7		(100.00)		
Total economic classification	64 426	69 465	71 248	64 154	58 137	58 137	59 586	2.49	47 666	42 745

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Transfers and subsidies to (Current)	50 577	56 225	54 169	45 400	45 471	45 469	37 996	(16.44)	31 345	25 700
Departmental agencies and accounts	18 500	21 481	19 235	22 400	22 400	22 400	25 000	11.61	25 000	25 000
Departmental agencies (non-business entities)	18 500	21 481	19 235	22 400	22 400	22 400	25 000	11.61	25 000	25 000
Western Cape Trade and Investment Promotion Agency	18 500	21 481	19 235	22 400	22 400	22 400	25 000	11.61	25 000	25 000
Higher education institutions			1 000							
Public corporations and private enterprises		500	10							
Public corporations		500	10							
Other transfers to public corporations		500	10							
Non-profit institutions	32 077	34 244	33 922	23 000	23 000	23 000	12 996	(43.50)	6 345	700
Households			2		71	69		(100.00)		
Other transfers to households			2		71	69		(100.00)		

Programme 4: Business Regulation and Governance

Purpose: To ensure an equitable, socially responsible business environment in the Western Cape – through general interventions within the trading environment and through specific interventions mandated by the Constitution and national and provincial legislation and policies.

Analysis per sub-programme**Sub-programme 4.1: Consumer Protection**

to develop, implement and promote measures that ensure the rights and interests of all consumers

Policy developments

The Business Regulation and Governance programme primarily executes regulatory mandates that are imposed by the Constitution of the Republic of South Africa, 1996 (Act 108 of 1996) as well as provisions of both provincial and national legislation. In respect of Consumer Protection, Part A of Schedule 4 to the Constitution prescribes that the area of Consumer Protection is a functional area of concurrent national and provincial legislative competence. As such both the national and provincial sphere of government has legislative competence on the area of consumer protection. As a result of the aforementioned the provincial department has promulgated the Western Cape Consumer Affairs (Unfair Businesses Practices) Act, 2002 (Act 10 of 2002). This legislation establishes the Office of the Consumer Protector as a provincial authority responsible for the investigation and resolution of unfair business practices.

Changes: Policy structures, service establishments, etc.

The proclamation to transfer the executive responsibility for the Western Cape Liquor Authority and Administration from the Provincial Minister of Economic Development and Tourism to the Provincial Minister of Community Safety has been signed, which means that this area no longer resides within Programme 4.

Expenditure trends analysis

The budgetary allocation of the programme increased minimally from R11.228 million in 2015/16 (revised estimate) to R11.311 million in 2016/17. The increase translates to R83 000 or 0.74 per cent.

Strategic goal as per Strategic Plan

Programme 4: Business Regulation and Governance

Create opportunities for growth and jobs.

Strategic objectives as per Annual Performance Plan

An effective provincial trading environment which supports the effective finalisation of business licence appeals.

To provide an effective and efficient consumer protection service within the province which is aligned to the objectives and functions as prescribed by provincial and national consumer protection legislation.

Table 8.4 Summary of payments and estimates – Programme 4: Business Regulation and Governance

Sub-programme R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited 2012/13	Audited 2013/14	Audited 2014/15				% Change from Revised estimate			
							2016/17	2015/16	2017/18	2018/19
1. Consumer Protection	9 795	10 384	10 021	10 582	11 228	11 228	11 311	0.74	12 226	13 169
Total payments and estimates	9 795	10 384	10 021	10 582	11 228	11 228	11 311	0.74	12 226	13 169

Note: The sub-programme structure deviates from the approved structure as no allocation is made to 4.1 Governance, 4.2 Regulation Services due to capacity constraints and thus these functions are absorbed by other sub-programmes.

The Sub-programme 4.2: Liquor Regulation which housed the Western Cape Liquor Authority has shifted to Vote 4: Department of Community Safety (effected in terms of the Premiers Proclamation dated 10 February 2016).

Table 8.4.1 Summary of payments and estimates by economic classification – Programme 4: Business Regulation and Governance

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Current payments	9 681	10 294	9 966	10 522	11 118	11 118	11 221	0.93	12 131	13 049
Compensation of employees	7 043	7 413	7 590	7 532	8 178	8 130	8 511	4.69	9 076	9 589
Goods and services	2 638	2 881	2 376	2 990	2 940	2 988	2 710	(9.30)	3 055	3 460
Transfers and subsidies to Households		3								
Payments for capital assets	114	87	40	60	110	110	90	(18.18)	95	120
Machinery and equipment	114	87	40	60	60	60	90	50.00	95	120
Payments for financial assets			15							
Total economic classification	9 795	10 384	10 021	10 582	11 228	11 228	11 311	0.74	12 226	13 169

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Transfers and subsidies to (Current)		3								
Households		3								
Social benefits		3								

Programme 5: Economic Planning

Purpose: The purpose of this programme is to provide support to the leadership of the Department – the Minister, the Head of Department and the Departmental Top Management – in undertaking planning processes that provide a coherent vision and strategic outcomes around which policies and strategies are developed, enhanced or applied to attain their intended objectives.

Analysis per sub-programme**Sub-programme 5.1: Economic Policy and Planning**

to develop provincial economic policies and strategies

Sub-programme 5.2: Research and Development

to conduct economic research

Sub-programme 5.3: Knowledge Management

to contribute to the creation of a knowledge economy

Sub-programme 5.4: Monitoring and Evaluation

to determine the effectiveness and impact of provincial policy objectives and strategies

Sub-programme 5.5: Management

to conduct the overall management and administrative support to the programme

Sub-programme 5.6: Enabling Growth Infrastructure and Initiatives

to develop and/or stimulate an enabling economic environment through catalytic interventions

Sub-programme 5.7: Broadband for the Economy

to support and stimulate the usage, readiness and accessibility of broadband in the region

Sub-programme 5.8: Green Economy

to stimulate the development of green industries and facilitate resource-efficiency and sustainability to improve the competitiveness of the economy

Policy developments

The global economy is characterised by rapid change and innovation, technological advances, rapid improvements to production and service systems, and severe challenges to the resource-intensive sustainability and climate change threats. As such, four dominant international trends have been emerged as critical in impacting on growth, namely economic infrastructure, broadband, resource sustainability and climate stimulating change, and design and innovation. For the Western Cape economy to compete, it requires a responsive economic environment which facilitates opportunities, shapes direction and overcomes challenges.

The aim of this programme is therefore to overcome critical inhibitors to economic growth, capitalize on economic opportunities which arise due to market forces or technological advances and to stimulate investment into the province. In addition to providing a coordinating platform and evidence-based support for strategic planning, the Programme therefore comprises of a suite of economic growth enablers/drivers that support the growth of the Western Cape economy. This suite of strategic growth enablers and drivers are clustered under additional sub-programmes within Programme 5, namely (1) Enabling Growth Infrastructure and Initiatives, (2) Broadband and (4) Green Economy and Energy.

The themes underpinning these sub-programmes have emerged as key components of South Africa's National policies, the Provincial Strategic Goal 1 and 5, OneCape 2040, the Western Cape Government Provincial Strategic Plan 2014 – 2019, and find specific expression in the Provincial Strategic Goal One's game-changers and strategic priorities.

Changes: Policy structures, service establishments, etc.

The Programme structure has changed with the inclusion of the 3 Strategic Initiative sub-programmes namely Enabling Growth Infrastructure and Initiatives, Broadband for the Economy and Green Economy.

Expenditure trends analysis

The Programme's budget has increased by 49.12 per cent or R70.884 million in the 2016/17 financial year from the 2015/16 revised budget of R144.301 million to a main budget of R215.185 million in the 2016/17 financial year. The primary reason for this increase is due to the fact that Sub-programme: Strategic Initiatives will be moved to Programme 5: Economic Planning from the 2016/17 financial year.

Strategic goal as per Strategic Plan

Create opportunities for growth and jobs.

Strategic objectives as per Annual Performance Plan

To provide economic strategy and policy leadership in the Province.

To conduct and facilitate economic research to support policy and strategy development within the framework described by Project Khulisa.

To strengthen the sharing of knowledge amongst stakeholders.

Grow and develop the provincial economy through the development of catalytic interventions and economic drivers.

Grow and develop the provincial economy through the support of broadband usage, infrastructure and readiness by businesses and citizens to stimulate the broadband uptake in order to improve competitiveness.

To facilitate green economy opportunities that enhances the competitiveness of the region and stimulates business growth and investment.

Table 8.5 Summary of payments and estimates – Programme 5: Economic Planning

Sub-programme R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited 2012/13	Audited 2013/14	Audited 2014/15				% Change from Revised estimate			
							2016/17	2015/16	2017/18	2018/19
1. Economic Policy and Planning	1 697	14 159	21 377	4 119	5 449	5 449	3 291	(39.60)	3 521	3 717
2. Research and Development	6 805	5 775	4 840	4 399	5 173	5 173	7 869	52.12	8 540	9 276
3. Knowledge Management	10 859	12 841	11 401	11 307	12 718	12 718	9 654	(24.09)	10 136	10 724
4. Monitoring and Evaluation	2 644	1 915	3 396	2 641	2 476	2 476	1	(99.96)	1	1
5. Management	2 732									
6. Enabling Growth Infrastructure and Initiatives	13 419	22 136	129 340	134 594	65 806	66 674	114 520	71.76	46 244	48 703
7. Broadband for the Economy	20 377	32 143	35 116	37 147	29 404	29 399	54 161	84.23	41 571	44 152
8. Green Economy	3 074	496	255	21 156	23 275	22 412	25 689	14.62	25 642	27 234
Total payments and estimates	61 607	89 465	205 725	215 363	144 301	144 301	215 185	49.12	135 655	143 807

Note: The activities for Sub-programme 5.4: Monitoring and Evaluation will be incorporated into Sub-programme 5.2: Research and Development. The activities and budgetary allocation for the Economic Development partnership will be incorporated into Sub-programme 5.3: Knowledge Management for 2016/17.

The activities and budgetary allocations previously housed within Sub-programme 3.3: Strategic Initiatives will be incorporated into Sub-programme 5.6: Enabling Growth Infrastructure and Initiatives, Sub-programme 5.7: Broadband for the Economy and Sub-programme 5.8: Green Economy.

Earmarked allocation:

Included in Sub-programme 5.3: Knowledge Management is an earmarked allocation amounting to R9 654 000 (2016/17); R10 136 000 (2017/18) and R10 724 000 (2018/19) for the operational cost of the Western Cape Economic Development Partnership (WCEDP).

Included in Sub-programme 5.6: Enabling Growth Infrastructure and Initiatives is an earmarked allocation amounting to R65 000 000 (2016/17) for the purpose of the expansion of the Cape Town International Convention Centre.

Included in Sub-programme 5.6: Enabling Growth Infrastructure and Initiatives is an earmarked allocation amounting to R23 784 000 (2016/17) and R24 974 000 (2017/18) and R26 422 000 (2018/19) for the purpose of supporting the Saldanha Industrial Development Zone (IDZ) project's operational costs (excluding capital).

Included in Sub-programme 5.6: Enabling Growth Infrastructure and Initiatives is an earmarked allocation amounting to R6 040 000 (2016/17) and R6 342 000 (2017/18) and R6 710 000 (2018/19) for the purpose of supporting the Saldanha Industrial Development Zone (IDZ) project's operational costs.

Included in Sub-programme 5.7: Broadband for the Economy is an earmarked allocation amounting to R29 939 000 (2016/17) and R25 000 000 (2017/18) and R26 450 000 (2018/19) for the purpose of implementing Broadband Stream 2 projects.

Included in Sub-programme 5.8: Green Economy is an earmarked allocation amounting to R1 934 000 (2016/17) in support of the Energy Game Changer.

Table 8.5.1 Summary of payments and estimates by economic classification – Programme 5: Economic Planning

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Current payments	43 322	47 484	59 601	72 244	68 109	68 120	89 411	31.26	70 227	74 698
Compensation of employees	15 249	16 997	16 987	22 171	24 088	23 695	22 916	(3.29)	24 432	25 807
Goods and services	28 073	30 487	42 614	50 073	44 021	44 425	66 495	49.68	45 795	48 891
Transfers and subsidies to	17 938	41 447	145 894	142 702	75 775	75 786	125 513	65.62	65 008	68 505
Provinces and municipalities		5 150	500							
Departmental agencies and accounts	6 262	7 735	31 091	32 258	33 258	33 258	33 159	(0.30)	40 322	41 631
Higher education institutions		550								
Non-profit institutions	11 663	27 961	114 271	110 444	42 450	42 450	92 354	117.56	24 686	26 874
Households	13	51	32		67	78		(100.00)		
Payments for capital assets	347	531	211	417	417	395	261	(33.92)	420	604
Machinery and equipment	321	470	179	417	417	391	261	(33.25)	420	604
Land and subsoil assets						3		(100.00)		
Software and other intangible assets	26	61	32			1		(100.00)		
Payments for financial assets		3	19							
Total economic classification	61 607	89 465	205 725	215 363	144 301	144 301	215 185	49.12	135 655	143 807

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Transfers and subsidies to (Current)	17 938	41 447	145 894	142 702	75 775	75 786	125 513	65.62	65 008	68 505
Provinces and municipalities		5 150	500							
Municipalities		5 150	500							
Municipal bank accounts		2 800								
Municipal agencies and funds		2 350	500							
Departmental agencies and accounts	6 262	7 735	31 091	32 258	33 258	33 258	33 159	(0.30)	40 322	41 631
Departmental agencies (non-business entities)	6 262	7 735	31 091	32 258	33 258	33 258	33 159	(0.30)	40 322	41 631
Western Cape Trade and Investment Promotion Agency	6 262	7 735	3 000	3 300	4 300	4 300	3 335	(22.44)	9 006	8 500
Saldanha Bay IDZ Licencing			28 091	28 958	28 958	28 958	29 824	2.99	31 316	33 131
Higher education institutions		550								
Non-profit institutions	11 663	27 961	114 271	110 444	42 450	42 450	92 354	117.56	24 686	26 874
Households	13	51	32		67	78		(100.00)		
Social benefits						36		(100.00)		
Other transfers to households	13	51	32		67	42		(100.00)		

Programme 6: Tourism, Arts and Entertainment

Purpose: To facilitate the implementation of an integrated tourism strategy that will lead to sustained and increased growth and job creation in the tourism industry.

Analysis per sub-programme**Sub-programme 6.1: Tourism Planning**

to develop and coordinate the strategic agenda

Sub-programme 6.2: Tourism Growth and Development

to facilitate growth and development of the tourism industry

to enhance to the quality of the visitor experience to the destination through the provision of quality tourism support services

Sub-programme 6.3: Tourism Sector Transformation

to provide for the registration and regulation of tourist guides

Sub-programme 6.4: Tourism Destination Marketing

to provide resources to the tourism, trade and investment promotion public entity to enable it to deliver on its mandate as defined in the Western Cape Investment and Trade Promotion Agency Act, 1996 (Act 3 of 1996) as amended

Sub-programme 6.5: Commercial Arts and Entertainment

to assist creative entrepreneurs to protect and benefit fully from their intellectual property

to promote and nurture the commercialisation and globalisation of product offering as part of the Cape offering to the tourism industry

Policy developments

Project Khulisa identified tourism as one of the key sectors that offer the Province the greatest potential return in terms of jobs and growth, and which have significant opportunities that require Government investment and action.

Tourism is a major contributor to economic value and employment in the Western Cape. It directly contributes R17 million in GVA and accounts for 204 000 formal jobs in the province. Under a high growth scenario (which would entail the Western Cape matching the growth of successful tourism regions elsewhere in the world), the sector's GVA contribution could increase by 65 per cent to R28 billion in 2019, and it could add a further 120 000 formal jobs over the same period. (Project Khulisa, Final Report, McKinsey & Company, December 2014)

Project Khulisa identified several key levers that the Western Cape Government can use to catalyse a substantial and sustained increase in tourism visits, GVA contribution and job creation (Project Khulisa Final Report, McKinsey & Company, 11 December 2014). These are:

Accessibility: Engage National Government to improve the visa regime; consider options to "facilitate" certain sectors or players in the meantime.

Set strategic focus: Prioritise the development of targeted niche markets and targeted source markets.

Promotion: Create a platform that the public and private sectors are willing to collaborate on strategically and financially.

These key levers are prioritised in the Western Cape Government's Khulisa Tourism Roadmap and inform the key drivers of the provincial tourism strategy for the 2015/16 financial year. The strategic priorities for tourism destination management and destination marketing are:

Strategic Priority 1: To co-ordinate a single tourism destination strategy and delivery model which ensures effective and integrated destination management and marketing.

Strategic Priority 2: To co-deliver targeted actions designed to improve destination accessibility and attractiveness.

Strategic Priority 3: To improve brand awareness and ensure integrated marketing in key market segments and prioritised niches.

Changes: Policy structures, service establishments, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The allocated budget for the programme increased from R40.271 million in the 2015/16 (revised estimate) financial year to R46.588 million in the 2016/17 financial year. This represents an increase of 15.69 per cent or R6.317 million. This could be attributed to the increased investment in the tourism industry, especially since the sector was identified, through Project Khulisa, as one of the sectors which demonstrates significant potential for accelerated and sustained growth and job creation.

Strategic goal as per Strategic Plan

Create opportunities for growth and jobs.

Strategic objectives as per Annual Performance Plan

To co-ordinate a single tourism destination strategy and delivery model which ensures effective and integrated destination management and marketing.

To boost the attractiveness of the region through competitive product offerings and to improve accessibility to Cape Town and the regions.

To register and regulate the tourist guiding sub-sector.

To provide resources to the tourism, trade and investment promotion public entity to enable it to deliver on its legislative and strategic mandate for trade and investment promotion.

Table 8.6 Summary of payments and estimates – Programme 6: Tourism, Arts and Entertainment

Sub-programme R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited 2012/13	Audited 2013/14	Audited 2014/15				% Change from Revised estimate			
							2016/17	2015/16	2017/18	2018/19
1. Tourism Planning	3 533	3 863	4 198	3 551	1 556	1 556	1	(99.94)	1	1
2. Tourism Growth and Development	4 564	4 838	3 110	3 441	1 663	1 663	1	(99.94)	1	1
3. Tourism Sector Transformation	8 508	8 702	9 231	6 538	8 419	8 419	14 061	67.02	11 004	13 410
4. Tourism Destination Marketing	25 000	22 600	22 000	28 300	28 300	28 300	32 525	14.93	32 525	32 525
5. Commercial Arts and Entertainment	8 740	7 551	6 560	641	333	333		(100.00)		
Total payments and estimates	50 345	47 554	45 099	42 471	40 271	40 271	46 588	15.69	43 531	45 937

Note: Sub-programme 6.4: Tourism Destination Marketing: The sub-programme houses the allocation for destination marketing (previously allocated to the Destination Marketing Organisation [DMO]). The DMO has dissolved and its allocations have been incorporated into Wesgro, as part of their allocations. Budgetary allocations are as follows: R32.525 million for 2016/17, R32.525 million in 2017/18 and 2018/19.

Sub-programmes 6.1: Tourism Planning and 6.2: Tourism Growth and Development has been allocated a nominal allocation due to restructuring of the Department's programmes.

The sub-programme structure deviates from the approved structure as no allocation was made to Sub-programme 6.5: Commercial Arts and Entertainment due to these functions being absorbed by another sub-programme.

Table 8.6.1 Summary of payments and estimates by economic classification – Programme 6: Tourism, Arts and Entertainment

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Current payments	17 157	17 013	16 361	14 076	11 864	11 852	11 413	(3.70)	10 943	13 336
Compensation of employees	12 336	12 500	12 706	12 118	9 918	9 817	7 850	(20.04)	8 372	8 846
Goods and services	4 821	4 513	3 655	1 958	1 946	2 035	3 563	75.09	2 571	4 490
Transfers and subsidies to	33 040	30 413	28 600	28 300	28 312	28 313	35 175	24.24	32 525	32 525
Departmental agencies and accounts	27 000	25 100	24 500	28 300	28 300	28 300	35 175	24.29	32 525	32 525
Non-profit institutions	4 920	4 000	3 500							
Households	1 120	1 313	600		12	13		(100.00)		
Payments for capital assets	133	128	123	95	95	106		(100.00)	63	76
Machinery and equipment	133	128	123	94	94	105		(100.00)	63	76
Software and other intangible assets				1	1	1		(100.00)		
Payments for financial assets	15		15							
Total economic classification	50 345	47 554	45 099	42 471	40 271	40 271	46 588	15.69	43 531	45 937

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Transfers and subsidies to (Current)	33 040	30 413	28 600	28 300	28 312	28 313	35 175	24.24	32 525	32 525
Departmental agencies and accounts	27 000	25 100	24 500	28 300	28 300	28 300	35 175	24.29	32 525	32 525
Departmental agencies (non- business entities)	27 000	25 100	24 500	28 300	28 300	28 300	35 175	24.29	32 525	32 525
Destination Marketing Organisation	25 000									
Western Cape Trade and Investment Promotion Agency	2 000	25 100	24 500	28 300	28 300	28 300	35 175	24.29	32 525	32 525
Non-profit institutions	4 920	4 000	3 500							
Households	1 120	1 313	600		12	13		(100.00)		
Social benefits	9	43			12	13		(100.00)		
Other transfers to households	1 111	1 270	600							

Programme 7: Skills Development and Innovation

Purpose: To facilitate the provisioning of Human Capital and Innovation skills in order to deliver on the economic Human Resources Development need of the Western Cape.

Analysis per sub-programme

Sub-programme 7.1: Provincial skills and Partnership

to promote coordination, partnerships and collaboration for increased access to occupationally directed programmes

to develop a provincial mechanisms for the management of skills information and data

Sub-programme 7.2: Skills Programmes and Projects

to facilitate/support unemployed or underemployed youth to access jobs

Sub-programme 7.3: Skills Incentives

to facilitate demand led work placement and funding opportunities for youth to gain workplace experience

Sub-programme 7.4: Management: Skills Development

To conduct the overall management and administrative support to the programme

Policy developments

In response to the economic demand in the Western Cape, the supply of technical and vocational skills had been identified as a Game Changer as it cuts across the key sectors identified through Project Khulisa and the enabling sectors that support those sectors.

It is therefore require strong alignment amongst stakeholder strategies, which include the Provincial Strategic Plan; the Department's strategic objectives; the newly adopted Technical and Vocational Skills Game Changer; and Project Khulisa.

The Game changer approach aims to focus the efforts of partners (government (national, provincial and local) and business to achieve that the economy has sufficient appropriately qualified technical and vocational skills to meet a competitive economy. To this end a transversal delivery plan has been developed, with clear deliverables and milestones.

A number of levers have been identified that would advance the technical and vocational skills in the Province. These include: (1) Enhanced awareness of artisans as a career option; (2) Increased access into Bridging Programmes; (3) Improved access to consolidated artisan bursary programmes; (4) Increased access to work placement opportunities by prospective artisans; (5) Reduction in regulatory barriers faced by stakeholders across the skills pipeline; and (6) Improved data and information management.

To achieve this, the Skills Development unit is required to play a leadership role in shaping the skills landscape and provide opportunities for the development of Trades and Occupations in the Western Cape.

This will be achieved through four key deliverables:

Addressing the levers identified by key stakeholders to ensure that the economy has the supply of artisans necessary to support growth sectors and relevant enablers;

Facilitating the necessary relationships and institutional capacity to ensure ongoing supply of skills to the sector, through an e-Skills Platform;

Work placement for experiential learning; and

Skills development support to in the main the identified Khulisa sectors.

Changes: Policy structures, service establishments, etc.

The sub-programme names has been amended to accommodate the functional areas against which the Programme will be required to perform.

Expenditure trends analysis

The allocated budget for the Programme increased from R54.545 million in 2015/16 to R63.242 million in the 2016/17 financial year. This represents an increase of 15.94 per cent or R8.697 million. This increase can be attributed to the expansion of the Occupational Readiness Program and Artisan Training project.

Strategic goal as per Strategic Plan

Create opportunities for growth and jobs.

Strategic objectives as per Annual Performance Plan

To increase the throughput rate of learners in the workplace based TVET system.

To increase the number of TVET graduates finding employment (formal or self-employment).

To better coordinate government training programmes of internal and external candidates across departmental programmes and departments.

To increase the number of appropriately skilled persons, by providing them access to work experience and/or training opportunities.

To attract and access skills incentives for job opportunities.

Table 8.7 Summary of payments and estimates – Programme 7: Skills Development and Innovation

Sub-programme R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited 2012/13	Audited 2013/14	Audited 2014/15				% Change from Revised estimate			
							2016/17	2015/16	2017/18	2018/19
1. Provincial Skills and Partnership	3 805	12 350	5 637	8 074	8 830	8 830	10 488	18.78	11 051	11 957
2. Skills Programmes and Projects	20 870	20 429	32 752	39 799	43 220	43 220	50 505	16.86	50 450	58 004
3. Skills Incentives	873	1 239	1 288	1 032	355	355	2 249	533.52	738	873
4. Management: Skills Development	1 082	2 140	3 338	2 385	2 140	2 140	(100.00)			
Total payments and estimates	26 630	36 158	43 015	51 290	54 545	54 545	63 242	15.94	62 239	70 834

Note: The Programme Budget Structure is amended to align the organisational structure to the Programme Budget Structure. The sub-programme names of the programme are as follows:

Sub-programme 7.1: Provincial Skills Co-ordination is amended to Provincial Skills and Partnership.

Sub-programme 7.2: Workforce Development is amended to Skills Programmes and Projects.

Sub-programme 7.3: Innovation is amended to Skills Incentives.

Earmarked allocation:

Included in Sub-programme 7.1: Provincial Skills Partnership is an earmarked allocation amounting to R2 500 000 (2016/17) in support of the Skills Game Changer for personnel expenditure.

Table 8.7.1 Summary of payments and estimates by economic classification – Programme 7: Skills Development and Innovation

Economic classification R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Current payments	13 937	20 991	25 454	33 414	41 854	41 853	36 330	(13.20)	34 606	37 154
Compensation of employees	4 242	7 386	8 363	10 355	10 355	10 165	12 114	19.17	10 073	10 626
Goods and services	9 695	13 605	17 091	23 059	31 499	31 688	24 216	(23.58)	24 533	26 528
Transfers and subsidies to	12 665	14 939	17 483	17 800	12 615	12 615	26 833	112.71	27 390	33 332
Departmental agencies and accounts		2 813								
Higher education institutions			1 460							
Public corporations and private enterprises	300	626								
Non-profit institutions	12 365	11 483	7 871	7 000	1 815	1 815	1 950	7.44	2 000	2 000
Households		17	8 152	10 800	10 800	10 800	24 883	130.40	25 390	31 332
Payments for capital assets	28	228	75	76	76	77	79	2.60	243	348
Machinery and equipment	28	228	72	76	76	75	79	5.33	243	348
Software and other intangible assets			3			2		(100.00)		
Payments for financial assets			3							
Total economic classification	26 630	36 158	43 015	51 290	54 545	54 545	63 242	15.94	62 239	70 834

Details of transfers and subsidies

Economic classification R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Transfers and subsidies to (Current)	12 665	14 939	17 483	17 800	12 615	12 615	26 833	112.71	27 390	33 332
Departmental agencies and accounts		2 813								
Departmental agencies (non-business entities)		2 813								
Western Cape Trade and Investment Promotion Agency		2 813								
Higher education institutions			1 460							
Public corporations and private enterprises	300	626								
Public corporations	300	626								
Other transfers to public corporations	300	626								
Non-profit institutions	12 365	11 483	7 871	7 000	1 815	1 815	1 950	7.44	2 000	2 000
Households		17	8 152	10 800	10 800	10 800	24 883	130.40	25 390	31 332
Social benefits		17								
Other transfers to households			8 152	10 800	10 800	10 800	24 883	130.40	25 390	31 332

9. Other programme information

Personnel numbers and costs

Table 9.1 Personnel numbers and costs

Cost in R million	Actual						Revised estimate			Medium-term expenditure estimate						Average annual growth over MTEF				
	2012/13		2013/14		2014/15		2015/16			2016/17		2017/18		2018/19		2015/16 - 2018/19				
	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel growth rate	Costs growth rate	% Costs of Total	
Salary level																				
1 – 6	45	7 400	48	8 824	52	9 997	69		69	10 642	25	4 838	29	5 036	29	5 339	(25.1%)	(20.5%)	5.6%	
7 – 10	108	37 041	112	39 758	122	41 387	118		118	38 584	119	45 165	120	47 088	120	49 645	0.6%	8.8%	39.2%	
11 – 12	38	23 192	43	25 213	37	26 193	45		45	30 941	45	40 139	41	40 157	42	42 412	(2.3%)	11.1%	33.3%	
13 – 16	18	12 357	16	16 835	18	17 906	24		24	23 364	21	24 940	22	24 880	21	26 437	(4.4%)	4.2%	21.6%	
Other											1	498	1	416	1	433			0.3%	
Total	209	79 990	219	90 630	229	95 483	256		256	103 531	211	115 580	213	117 576	213	124 267	(5.9%)	6.3%	100.0%	
Programme																				
Administration	52	15 834	57	17 542	63	18 836	57		57	23 557	73	35 773	76	35 331	76	37 389	10.1%	16.6%	28.6%	
Integrated Economic Development Services	36	15 077	40	17 322	42	19 153	37		37	17 134	30	17 533	30	18 669	30	19 713	(6.8%)	4.8%	15.8%	
Trade and Sector Development	36	10 209	39	11 470	40	11 848	49		49	11 033	19	10 883	19	11 623	19	12 296	(27.1%)	3.7%	9.9%	
Business Regulation and Governance	23	7 043	19	7 413	19	7 590	18		18	8 130	16	8 511	16	9 076	16	9 589	(3.9%)	5.7%	7.7%	
Economic Planning	22	15 249	20	16 997	19	16 987	33		33	23 695	35	22 916	35	24 432	35	25 807	2.0%	2.9%	21.0%	
Tourism Arts and Entertainment	31	12 336	32	12 500	32	12 706	34		34	9 817	17	7 850	17	8 372	17	8 846	(20.6%)	(3.4%)	7.6%	
Skills Development and Innovation	9	4 242	12	7 386	14	8 363	28		28	10 165	21	12 114	20	10 073	20	10 626	(10.6%)	1.5%	9.3%	
Total	209	79 990	219	90 630	229	95 483	256		256	103 531	211	115 580	213	117 576	213	124 267	(5.9%)	6.3%	100.0%	
Employee dispensation classification																				
Public Service Act appointees not covered by OSDs							256		103 531		211	115 580	213	117 576	213	124 267			6.3%	100.0%
Total							256		103 531		211	115 580	213	117 576	213	124 267			6.3%	100.0%

¹ Personnel numbers includes all filled posts together with those posts additional to the approved establishment.

Training

Table 9.2 Payments on training

Programme R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
1. Administration	1 127	905	632	699	699	699	809	15.74	990	921
<i>of which</i>										
Payments on tuition	1 127	905	632	699	699	699	809	15.74	990	921
2. Integrated Economic Development Services	170	445	292	187	187	187	1 344	618.72	286	395
<i>of which</i>										
Payments on tuition	170	445	292	187	187	187	1 344	618.72	286	395
3. Trade and Sector Development	38	109	163	160	160	160	143	(10.63)	33	40
<i>of which</i>										
Payments on tuition	38	109	163	160	160	160	143	(10.63)	33	40
4. Business Regulation and Governance	45	376	48	55	55	55	250	354.55	271	275
<i>of which</i>										
Payments on tuition	45	376	48	55	55	55	250	354.55	271	275
5. Economic Planning	29	35	68	80	80	80	125	56.25	293	427
<i>of which</i>										
Payments on tuition	29	35	68	80	80	80	125	56.25	293	427
6. Tourism Arts and Entertainment	225	1 040	346	360	360	360	168	(53.33)	62	90
<i>of which</i>										
Payments on tuition	225	1 040	346	360	360	360	168	(53.33)	62	90
7. Skills Development and Innovation	24	71	16	5 381	5 381	5 381	132	(97.55)	140	143
<i>of which</i>										
Payments on tuition	24	71	16	5 381	5 381	5 381	132	(97.55)	140	143
Total payments on training	1 658	2 981	1 565	6 922	6 922	6 922	2 971	(57.08)	2 075	2 291

Table 9.3 Information on training

Description	Outcome			Main appropriation 2015/16	Adjusted appropriation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	2012/13	2013/14	2014/15				% Change from Revised estimate			
							2016/17	2015/16	2017/18	2018/19
Number of staff	209	219	229	244	244	256	211	(17.58)	213	213
Number of personnel trained	235	207	207	207	207	207	207		217	230
<i>of which</i>										
Male	88	85	85	85	85	85	85		89	94
Female	147	122	122	122	122	122	122		128	136
Number of training opportunities	53	59	62	65	65	65	65		68	72
<i>of which</i>										
Tertiary	3	9	12	15	15	15	15		16	17
Workshops	45	45	45	45	45	45	45		47	50
Seminars	5	5	5	5	5	5	5		5	6
Number of bursaries offered	13	9	12	15	15	15	15		16	17
Number of interns appointed	47	45	45	45	45	45	45		47	50
Number of days spent on training	5 000	5 000	5 000	5 000	5 000	5 000	5 000		5 250	5 555

Reconciliation of structural changes

Table 9.4 Reconciliation of structural changes

Programme and sub-programme for 2015/16			Programme and sub-programme for 2016/17		
Programme R'000	2016/17 Equivalent		Programme R'000	2016/17	
	Pro- gramme	Sub-pro- gramme		Pro- gramme	Sub-pro- gramme
1. Administration	45 707		1. Administration	49 919	
Office of the HoD		9 245	Office of the HoD		9 245
Financial Management		27 504	Financial Management		27 504
Corporate Services		8 958	Corporate Services		13 170
2. Integrated Economic Development Services	40 938		2. Integrated Economic Development Services	40 938	
Enterprise Development		18 079	Enterprise Development		18 079
Regional and Local Economic Development		6 813	Regional and Local Economic Development		6 813
Red Tape		16 046	Red Tape		16 046
3. Trade and Sector Development	251 987		3. Trade and Sector Development	59 586	
Trade and Investment Promotion		25 000	Trade and Investment Promotion		25 000
Sector Development		34 586	Sector Development		34 586
Strategic Initiatives		192 401			
4. Business Regulation and Governance	47 632		4. Business Regulation and Governance	11 311	
Consumer Protection		11 311	Consumer Protection		11 311
Liquor Regulation		36 321			
5. Economic Planning	25 027		5. Economic Planning	215 185	
Policy and Planning		3 291	Economic Policy and Planning		3 291
Research and Development		7 870	Research and Development		7 869
Knowledge Management		2 875	Knowledge Management		9 654
Monitoring and Evaluation		1 337	Monitoring and Evaluation		1
Economic Development Partnership		9 654	Enabling Growth Infrastructure and Broadband for the Economy		114 520
			Green Economy		54 161
					25 689
6. Tourism, Arts and Entertainment	46 588		6. Tourism, Arts and Entertainment	46 588	
Tourism Planning			Tourism Planning		1
Tourism Growth and Development			Tourism Growth and Development		1
Tourism Sector Transformation		14 063	Tourism Sector Transformation		14 061
Destination Marketing Organisation		32 525	Tourism Destination Marketing		32 525
7. Skills Development and Innovation	65 211		7. Skills Development and Innovation	63 242	
Provincial Skills Co-ordination		10 488	Provincial Skills Partnership		10 488
Workforce Development		52 474	Skills Programmes and Projects		50 505
Innovation		2 249	Skills Incentives		2 249
	523 090			486 769	

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Sales of goods and services other than capital assets	418	389	436	270	270	360	284	(21.11)	298	315
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	418	389	436	270	270	360	284	(21.11)	298	315
Interest, dividends and rent on land	9	14	3			11		(100.00)		
Interest	9	14	3			11		(100.00)		
Financial transactions in assets and liabilities	4 320	2 851	9 871		5 853	7 496		(100.00)		
Recovery of previous year's expenditure			9 871							
Cash surpluses					3 698	3 698		(100.00)		
Other	4 320	2 851			2 155	3 798		(100.00)		
Total departmental receipts	4 747	3 254	10 310	270	6 123	7 867	284	(96.39)	298	315

Annexure A to Vote 12

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Medium-term estimate						
	Audited 2012/13	Audited 2013/14	Audited 2014/15	Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	% Change from Revised estimate			
							2016/17	2015/16	2017/18	2018/19
Current payments	148 724	169 474	193 513	244 976	228 129	226 960	255 575	12.61	233 751	252 316
Compensation of employees	79 990	90 630	95 483	105 165	104 596	103 531	115 580	11.64	117 576	124 267
Salaries and wages	71 528	81 599	85 812	95 410	94 197	93 120	103 376	11.01	104 616	110 554
Social contributions	8 462	9 031	9 671	9 755	10 399	10 411	12 204	17.22	12 960	13 713
Goods and services	68 734	78 844	98 030	139 811	123 533	123 429	139 995	13.42	116 175	128 049
of which										
Administrative fees	139	174	218	427	289	464	289	(37.72)	372	359
Advertising	2 213	4 672	6 064	7 348	7 576	7 537	4 881	(35.24)	5 665	6 306
Minor Assets	478	702	435	275	416	375	154	(58.93)	202	322
Audit cost: External	2 420	3 392	3 119	3 500	3 252	3 113	4 000	28.49	4 500	4 622
Bursaries: Employees	308	190	293	576	390	398	594	49.25	300	367
Catering: Departmental activities	1 259	1 331	1 378	686	817	743	965	29.88	1 114	1 252
Communication (G&S)	1 780	1 798	1 555	1 515	1 203	1 138	1 088	(4.39)	1 431	1 758
Computer services	625	1 105	1 752	6 851	6 792	6 351	6 126	(3.54)	6 308	7 201
Consultants and professional services: Business and advisory services	45 977	50 139	57 093	84 209	59 228	60 910	91 125	49.61	63 952	70 234
Consultants and professional services: Legal costs	65									
Contractors	539	394	915	615	1 273	1 052	738	(29.85)	909	999
Agency and support/outsourced services	2 719	2 186	1 886	2 000	1 855	1 986	1 900	(4.33)	1 950	2 080
Entertainment	71	46	30	180	102	97	105	8.25	129	167
Fleet services (including government motor transport)			624	1 143	1 385	776	1 000	28.87	1 516	1 700
Inventory: Food and food supplies	40	42								
Inventory: Materials and supplies	21	42	158							
Inventory: Medical supplies		5								
Inventory: Other supplies	28	4								
Consumable supplies		11	153	307	371	320	102	(68.13)	184	310
Consumable: Stationery, printing and office supplies	1 457	1 543	923	1 476	1 312	1 301	1 770	36.05	1 679	2 054
Operating leases	386	762	726	485	639	687	439	(36.10)	635	672
Property payments			7			1		(100.00)		
Transport provided: Departmental activity					(19)					
Travel and subsistence	4 342	5 021	3 439	4 134	3 177	3 260	3 042	(6.69)	3 534	4 173
Training and development	1 657	2 981	14 555	21 418	30 906	30 203	20 568	(31.90)	19 729	20 994
Operating payments	1 126	908	711	1 063	880	1 158	347	(70.03)	900	1 097
Venues and facilities	1 019	1 333	1 599	1 603	1 431	1 250	762	(39.04)	1 166	1 381
Rental and hiring	65	63	397		258	309		(100.00)		
Transfers and subsidies to	138 060	162 544	272 808	235 982	173 423	173 464	230 393	32.82	161 139	165 376
Provinces and municipalities		5 150	500							
Municipalities		5 150	500							
Municipal bank accounts		2 800								
Municipal agencies and funds		2 350	500							
Departmental agencies and accounts	56 262	62 129	76 827	82 958	83 958	83 959	95 835	14.14	100 348	101 657
Departmental agencies (non-business entities)	56 262	62 129	76 827	82 958	83 958	83 959	95 835	14.14	100 348	101 657
Destination Marketing Organisation	25 000									
Western Cape Trade and Investment Promotion Agency	26 762	57 129	46 735	54 000	55 000	55 000	66 010	20.02	69 031	68 525
Saldanha Bay IDZ Licencing Company SOC Limited			28 091	28 958	28 958	28 958	29 824	2.99	31 316	33 131
Other	4 500	5 000	2 001			1	1		1	1
Higher education institutions		800	4 610							
Public corporations and private enterprises	8 354	6 976	5 587		3 000	3 000		(100.00)		
Public corporations	4 354	6 626	5 587							
Other transfers to public corporations	4 354	6 626	5 587							
Private enterprises	4 000	350			3 000	3 000		(100.00)		
Other transfers to private enterprises	4 000	350			3 000	3 000		(100.00)		
Non-profit institutions	72 280	85 588	175 840	140 444	73 713	73 713	107 300	45.56	33 031	29 574
Households	1 164	1 901	9 444	12 580	12 752	12 792	27 258	113.09	27 760	34 145
Social benefits	40	85	68		34	64		(100.00)		
Other transfers to households	1 124	1 816	9 376	12 580	12 718	12 728	27 258	114.16	27 760	34 145

Table A.2 Summary of payments and estimates by economic classification (continued)

Economic classification R'000	Outcome			Main appro- piation 2015/16	Adjusted appro- piation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Payments for capital assets	2 520	4 228	3 497	2 124	3 802	4 921	801	(83.72)	1 416	1 955
Machinery and equipment	2 477	4 167	3 450	2 123	3 536	4 633	801	(82.71)	1 416	1 955
Transport equipment						3 006	65	(97.84)		
Other machinery and equipment	2 477	4 167	3 450	2 123	3 536	1 627	736	(54.76)	1 416	1 955
Land and sub-soil assets						3		(100.00)		
Software and other intangible assets	43	61	47	1	266	285		(100.00)		
Payments for financial assets	15	36	88			9		(100.00)		
Total economic classification	289 319	336 282	469 906	483 082	405 354	405 354	486 769	20.08	396 306	419 647

Annexure A to Vote 12

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main appro- piation	Adjusted appro- piation	Revised estimate	% Change from Revised estimate			
	2012/13	2013/14	2014/15	2015/16	2015/16	2015/16	2016/17	2015/16	2017/18	2018/19
Current payments	23 749	30 388	32 713	39 067	39 352	38 196	49 707	30.14	52 252	55 398
Compensation of employees	15 834	17 542	18 836	23 482	23 767	23 557	35 773	51.86	35 331	37 389
Salaries and wages	13 710	15 633	16 833	21 313	20 964	20 797	31 502	51.47	30 842	32 640
Social contributions	2 124	1 909	2 003	2 169	2 803	2 760	4 271	54.75	4 489	4 749
Goods and services	7 915	12 846	13 877	15 585	15 585	14 639	13 934	(4.82)	16 921	18 009
<i>of which</i>										
Administrative fees	44	38	50	52	48	52	86	65.38	139	79
Advertising	123	3 843	5 833	7 006	7 006	6 893	4 418	(35.91)	5 059	5 474
Minor Assets	209	174	90	25	32	23	25	8.70	25	30
Audit cost: External	2 420	3 392	3 119	3 500	3 252	3 113	4 000	28.49	4 500	4 622
Bursaries: Employees	263	190	293	500	390	398	594	49.25	300	367
Catering: Departmental activities	42	58	21	87	78	76	141	85.53	147	136
Communication (G&S)	324	442	391	408	344	325	375	15.38	515	557
Computer services	379	432	401	388	388	351	1 006	186.61	1 538	1 745
Consultants and professional services: Business and advisory services	46	223	553	53	119	196		(100.00)		
Contractors	113	84	336	25	58	54	30	(44.44)	32	35
Agency and support/outsourced services	79									
Entertainment	20	8	5	31	31	32	35	9.38	37	42
Fleet services (including government motor transport)			624	1 143	1 385	776	1 000	28.87	1 516	1 700
Inventory: Food and food supplies	11	12								
Inventory: Materials and supplies	11	26	38							
Inventory: Medical supplies		5								
Inventory: Other supplies	12									
Consumable supplies		4	46	149	151	102	37	(63.73)	61	86
Consumable: Stationery, printing and office supplies	380	622	220	395	441	408	363	(11.03)	536	571
Operating leases	84	131	133	155	155	145	136	(6.21)	165	201
Travel and subsistence	1 731	1 322	307	437	465	522	531	1.72	611	668
Training and development	1 126	905	756	670	662	622	809	30.06	990	921
Operating payments	261	720	387	380	446	418	250	(40.19)	500	525
Venues and facilities	235	198	34	181	78	74	98	32.43	250	250
Rental and hiring	2	17	240		56	59		(100.00)		
Transfers and subsidies to	14	22	41		15	16	1	(93.75)	1	1
Departmental agencies and accounts			1			1	1		1	1
Departmental agencies (non-business entities)			1			1	1		1	1
Other			1			1	1		1	1
Households	14	22	40		15	15		(100.00)		
Social benefits	14	22	40		15	15		(100.00)		
Payments for capital assets	1 447	2 825	2 755	902	2 537	3 690	211	(94.28)	293	387
Machinery and equipment	1 430	2 825	2 754	902	2 388	3 529	211	(94.02)	293	387
Transport equipment						2 958		(100.00)		
Other machinery and equipment	1 430	2 825	2 754	902	2 388	571	211	(63.05)	293	387
Software and other intangible assets	17		1		149	161		(100.00)		
Payments for financial assets		14	20			2		(100.00)		
Total economic classification	25 210	33 249	35 529	39 969	41 904	41 904	49 919	6.45	52 546	55 786

Annexure A to Vote 12

Table A.2.2 Payments and estimates by economic classification – Programme 2: Integrated Economic Development Services

Economic classification R'000	Outcome			Medium-term estimate						
	Audited	Audited	Audited	Main appro- piation	Adjusted appro- piation	Revised estimate	% Change from Revised estimate			
	2012/13	2013/14	2014/15	2015/16	2015/16	2015/16	2016/17	2015/16	2017/18	2018/19
Current payments	27 176	30 182	32 415	56 995	43 262	43 260	35 903	(17.01)	37 353	41 726
Compensation of employees	15 077	17 322	19 153	18 753	17 253	17 134	17 533	2.33	18 669	19 713
Salaries and wages	13 485	15 464	17 099	16 714	15 412	15 285	15 609	2.12	16 613	17 537
Social contributions	1 592	1 858	2 054	2 039	1 841	1 849	1 924	4.06	2 056	2 176
Goods and services	12 099	12 860	13 262	38 242	26 009	26 126	18 370	(29.69)	18 684	22 013
<i>of which</i>										
Administrative fees	31	13	30	144	89	269	138	(48.70)	126	140
Advertising	1 645	221	49	170	110	112	256	128.57	305	394
Minor Assets	89	131	127	135	89	86	39	(54.65)	50	138
Catering: Departmental activities	620	696	539	332	424	369	469	27.10	516	691
Communication (G&S)	214	273	285	331	195	189	150	(20.63)	191	251
Computer services		7								
Consultants and professional services: Business and advisory services	6 766	8 274	8 360	32 285	17 846	17 939	14 350	(20.01)	14 224	16 815
Contractors	323	145	343	330	987	767	690	(10.04)	775	825
Agency and support/outsourced services	880	750	611	600	439	523	500	(4.40)	500	500
Entertainment	15	10	16	41	27	30	22	(26.67)	18	18
Inventory: Food and food supplies	6	9								
Inventory: Materials and supplies	2	9								
Inventory: Other supplies	2									
Consumable supplies			21	29	96	97		(100.00)	9	16
Consumable: Stationery, printing and office supplies	116	141	228	212	239	292	218	(25.34)	197	215
Operating leases	34	41	28	33	38	43	45	4.65	74	51
Travel and subsistence	609	1 099	761	1 028	880	886	700	(20.99)	808	898
Training and development	170	445	635	1 344	3 270	3 100	250	(91.94)	286	395
Operating payments	132	43	22	264	136	392	5	(98.72)	5	5
Venues and facilities	395	534	1 204	964	956	827	538	(34.95)	600	661
Rental and hiring	50	19	3		188	205		(100.00)		
Transfers and subsidies to	23 826	19 495	26 621	1 780	11 235	11 265	4 875	(56.72)	4 870	5 313
Departmental agencies and accounts	4 500	5 000	2 000				2 500		2 500	2 500
Departmental agencies (non-business entities)	4 500	5 000	2 000				2 500		2 500	2 500
Western Cape Trade and Investment Promotion Agency							2 500		2 500	2 500
Other	4 500	5 000	2 000							
Higher education institutions		250	2 150							
Public corporations and private enterprises	8 054	5 850	5 577		3 000	3 000		(100.00)		
Public corporations	4 054	5 500	5 577							
Other transfers to public corporations	4 054	5 500	5 577							
Private enterprises	4 000	350			3 000	3 000		(100.00)		
Other transfers to private enterprises	4 000	350			3 000	3 000		(100.00)		
Non-profit institutions	11 255	7 900	16 276		6 448	6 448		(100.00)		
Households	17	495	618	1 780	1 787	1 817	2 375	30.71	2 370	2 813
Social benefits	17		28		7					
Other transfers to households		495	590	1 780	1 780	1 817	2 375	30.71	2 370	2 813
Payments for capital assets	304	311	220	478	471	443	160	(63.88)	220	330
Machinery and equipment	304	311	215	478	405	376	160	(57.45)	220	330
Transport equipment						1		(100.00)		
Other machinery and equipment	304	311	215	478	405	375	160	(57.33)	220	330
Software and other intangible assets			5		66	67		(100.00)		
Payments for financial assets		19	13							
Total economic classification	51 306	50 007	59 269	59 253	54 968	54 968	40 938	(25.52)	42 443	47 369

Annexure A to Vote 12

Table A.2.3 Payments and estimates by economic classification – Programme 3: Trade and Sector Development

Economic classification R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Current payments	13 702	13 122	17 003	18 658	12 570	12 561	21 590	71.88	16 239	16 955
Compensation of employees	10 209	11 470	11 848	10 754	11 037	11 033	10 883	(1.36)	11 623	12 297
Salaries and wages	9 259	10 352	10 690	9 690	9 872	9 872	9 599	(2.77)	10 251	10 846
Social contributions	950	1 118	1 158	1 064	1 165	1 161	1 284	10.59	1 372	1 451
Goods and services	3 493	1 652	5 155	7 904	1 533	1 528	10 707	600.72	4 616	4 658
<i>of which</i>										
Administrative fees	36	64	43	77	37	25	11	(56.00)	32	35
Advertising	17									
Minor Assets	24	59	12	12	20	15		(100.00)		
Bursaries: Employees	35									
Catering: Departmental activities	20	93	11	33	85	83	11	(86.75)	29	35
Communication (G&S)	289	204	159	127	101	105	37	(64.76)	50	50
Consultants and professional services: Business and advisory services	2 042		3 798	6 300	760	760	10 448	1274.74	4 148	4 148
Consultants and professional services: Legal costs	57									
Contractors	10	8				3		(100.00)		
Entertainment	11	12	3	54	14	14	8	(42.86)	13	20
Inventory: Food and food supplies	2	8								
Inventory: Materials and supplies	3									
Consumable supplies		7	11	25	18	18		(100.00)	24	30
Consumable: Stationery, printing and office supplies	306	181	84	192	82	82	59	(28.05)	99	120
Operating leases	19	41	93	22	80	80		(100.00)		
Travel and subsistence	532	812	784	908	266	273	108	(60.44)	154	130
Training and development	29	78	64	103	52	52	25	(51.92)	33	40
Operating payments	7	5	12	1	17	17		(100.00)		
Venues and facilities	54	80	81	50	1	1		(100.00)	34	50
Transfers and subsidies to	50 577	56 225	54 169	45 400	45 471	45 469	37 996	(16.44)	31 345	25 700
Departmental agencies and accounts	18 500	21 481	19 235	22 400	22 400	22 400	25 000	11.61	25 000	25 000
Departmental agencies (non-business entities)	18 500	21 481	19 235	22 400	22 400	22 400	25 000	11.61	25 000	25 000
Western Cape Trade and Investment Promotion Agency	18 500	21 481	19 235	22 400	22 400	22 400	25 000	11.61	25 000	25 000
Higher education institutions			1 000							
Public corporations and private enterprises		500	10							
Public corporations		500	10							
Other transfers to public corporations		500	10							
Non-profit institutions	32 077	34 244	33 922	23 000	23 000	23 000	12 996	(43.50)	6 345	700
Households			2		71	69		(100.00)		
Other transfers to households			2		71	69		(100.00)		
Payments for capital assets	147	118	73	96	96	100		(100.00)	82	90
Machinery and equipment	147	118	67	96	96	97		(100.00)	82	90
Other machinery and equipment	147	118	67	96	96	97		(100.00)	82	90
Software and other intangible assets			6			3		(100.00)		
Payments for financial assets			3			7		(100.00)		
Total economic classification	64 426	69 465	71 248	64 154	58 137	58 137	59 586	2.49	47 666	42 745

Annexure A to Vote 12

Table A.2.4 Payments and estimates by economic classification – Programme 4: Business Regulation and Governance

Economic classification R'000	Outcome			Medium-term estimate						
	Audited	Audited	Audited	Main appro- p-riation	Adjusted appro- p-riation	Revised estimate	% Change from Revised estimate			
	2012/13	2013/14	2014/15	2015/16	2015/16	2015/16	2016/17	2015/16	2017/18	2018/19
Current payments	9 681	10 294	9 966	10 522	11 118	11 118	11 221	0.93	12 131	13 049
Compensation of employees	7 043	7 413	7 590	7 532	8 178	8 130	8 511	4.69	9 076	9 589
Salaries and wages	6 218	6 523	6 692	6 606	7 229	7 182	7 530	4.85	8 031	8 484
Social contributions	825	890	898	926	949	948	981	3.48	1 045	1 105
Goods and services	2 638	2 881	2 376	2 990	2 940	2 988	2 710	(9.30)	3 055	3 460
<i>of which</i>										
Administrative fees	1	2	18		15	23		(100.00)		
Advertising	39	291		62	167	240		(100.00)		
Minor Assets	24	9	5		146	115	16	(86.09)	17	25
Bursaries: Employees	10									
Catering: Departmental activities	29	27	4	7	5	5	24	380.00	25	35
Communication (G&S)	187	187	156	154	126	115	217	88.70	252	300
Computer services	114	75		120	61	61	120	96.72	120	140
Consultants and professional services: Business and advisory services	41	159		150	150	114	200	75.44	200	250
Consultants and professional services: Legal costs	8									
Contractors	12	9	6				18		19	19
Agency and support/outsourced services	1 760	1 433	1 273	1 400	1 416	1 463	1 400	(4.31)	1 450	1 580
Entertainment	4	3					9		9	15
Inventory: Materials and supplies	1									
Consumable supplies			2	1	2	2		(100.00)		
Consumable: Stationery, printing and office supplies	36	29	30	34	36	32	62	93.75	65	65
Operating leases	38	56	52	64	52	51	65	27.45	75	75
Property payments			7			1		(100.00)		
Travel and subsistence	137	209	258	322	255	275	263	(4.36)	302	310
Training and development	45	376	534	417	317	318	316	(0.63)	271	275
Operating payments	152	11	15	259	192	171		(100.00)	250	371
Venues and facilities		5	16							
Rental and hiring						2		(100.00)		
Transfers and subsidies to		3								
Households		3								
Social benefits		3								
Payments for capital assets	114	87	40	60	110	110	90	(18.18)	95	120
Machinery and equipment	114	87	40	60	60	60	90	50.00	95	120
Other machinery and equipment	114	87	40	60	60	60	90	50.00	95	120
Payments for financial assets			15							
Total economic classification	9 795	10 384	10 021	10 582	11 228	11 228	11 311	0.74	12 226	13 169

Annexure A to Vote 12

Table A.2.5 Payments and estimates by economic classification – Programme 5: Economic Planning

Economic classification R'000	Outcome			Medium-term estimate						
	Audited	Audited	Audited	Main appro- piation	Adjusted appro- piation	Revised estimate	% Change from Revised estimate			
	2012/13	2013/14	2014/15	2015/16	2015/16	2015/16	2016/17	2015/16	2017/18	2018/19
Current payments	43 322	47 484	59 601	72 244	68 109	68 120	89 411	31.26	70 227	74 698
Compensation of employees	15 249	16 997	16 987	22 171	24 088	23 695	22 916	(3.29)	24 432	25 807
Salaries and wages	13 906	15 639	15 661	20 829	22 536	22 077	21 188	(4.03)	22 588	23 855
Social contributions	1 343	1 358	1 326	1 342	1 552	1 618	1 728	6.80	1 844	1 952
Goods and services	28 073	30 487	42 614	50 073	44 021	44 425	66 495	49.68	45 795	48 891
<i>of which</i>										
Administrative fees	3	47	22	55	32	26	31	19.23	37	21
Advertising	271	218	138	56	274	277	177	(36.10)	184	280
Minor Assets	86	114	63	30	51	57	25	(56.14)	59	64
Catering: Departmental activities	74	156	322	51	51	48	54	12.50	67	92
Communication (G&S)	360	336	237	278	214	180	170	(5.56)	229	317
Computer services	132	581	1 351	3 343	3 343	3 339	2 000	(40.10)	1 650	2 200
Consultants and professional services: Business and advisory services	25 720	27 289	38 921	44 868	38 883	39 255	61 887	57.65	41 518	42 955
Contractors	14	119	44	15	18	18		(100.00)		
Agency and support/outsourced services		3								
Entertainment	16	5	5	47	6	7	26	271.43	31	32
Inventory: Food and food supplies	11	9								
Inventory: Materials and supplies	2	3								
Inventory: Other supplies	10	2								
Consumable supplies			41	43	34	39	20	(48.72)	12	13
Consumable: Stationery, printing and office supplies	409	278	168	206	170	154	800	419.48	400	535
Operating leases	148	401	320	180	261	270	52	(80.74)	96	188
Transport provided: Departmental activity					(19)					
Travel and subsistence	289	630	439	593	412	448	1 058	136.16	1 055	1 468
Training and development	38	66	119	147	112	76	71	(6.58)	293	427
Operating payments	418	108	216	26	55	116	34	(70.69)	49	61
Venues and facilities	70	102	58	135	123	112	90	(19.64)	115	237
Rental and hiring	2	20	150		1	3		(100.00)		
Transfers and subsidies to	17 938	41 447	145 894	142 702	75 775	75 786	125 513	65.62	65 008	68 505
Provinces and municipalities		5 150	500							
Municipalities		5 150	500							
Municipal bank accounts		2 800								
Municipal agencies and funds		2 350	500							
Departmental agencies and accounts	6 262	7 735	31 091	32 258	33 258	33 258	33 159	(0.30)	40 322	41 631
Departmental agencies (non-business entities)	6 262	7 735	31 091	32 258	33 258	33 258	33 159	(0.30)	40 322	41 631
Western Cape Trade and Investment Promotion Agency	6 262	7 735	3 000	3 300	4 300	4 300	3 335	(22.44)	9 006	8 500
Saldanha Bay IDZ Licencing Company SOC Limited			28 091	28 958	28 958	28 958	29 824	2.99	31 316	33 131
Higher education institutions		550								
Non-profit institutions	11 663	27 961	114 271	110 444	42 450	42 450	92 354	117.56	24 686	26 874
Households	13	51	32		67	78		(100.00)		
Social benefits								(100.00)		
Other transfers to households	13	51	32		67	42		(100.00)		
Payments for capital assets	347	531	211	417	417	395	261	(33.92)	420	604
Machinery and equipment	321	470	179	417	417	391	261	(33.25)	420	604
Transport equipment						47	65	38.30		
Other machinery and equipment	321	470	179	417	417	344	196	(43.02)	420	604
Land and sub-soil assets							3	(100.00)		
Software and other intangible assets	26	61	32			1		(100.00)		
Payments for financial assets		3	19							
Total economic classification	61 607	89 465	205 725	215 363	144 301	144 301	215 185	49.12	135 655	143 807

Table A.2.6 Payments and estimates by economic classification – Programme 6: Tourism, Arts and Entertainment

Economic classification R'000	Outcome			Medium-term estimate						
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change			
	2012/13	2013/14	2014/15	appropriation 2015/16	appropriation 2015/16	estimate 2015/16	2016/17	2015/16	2017/18	2018/19
Current payments	17 157	17 013	16 361	14 076	11 864	11 852	11 413	(3.70)	10 943	13 336
Compensation of employees	12 336	12 500	12 706	12 118	9 918	9 817	7 850	(20.04)	8 372	8 846
Salaries and wages	11 094	11 182	11 297	10 796	8 773	8 674	6 850	(21.03)	7 304	7 716
Social contributions	1 242	1 318	1 409	1 322	1 145	1 143	1 000	(12.51)	1 068	1 130
Goods and services	4 821	4 513	3 655	1 958	1 946	2 035	3 563	75.09	2 571	4 490
<i>of which</i>										
Administrative fees	24	6	42	94	59	48	3	(93.75)	12	14
Advertising	37	45	44						8	13
Minor Assets	30	36	53	65	68	68	1	(98.53)	3	5
Bursaries: Employees				76						
Catering: Departmental activities	283	270	292	55	41	41	19	(53.66)	25	33
Communication (G&S)	275	265	218	155	152	150	64	(57.33)	78	88
Consultants and professional services: Business and advisory services	2 355	1 386	613	203	20	108	3 240	2900.00	2 062	3 962
Contractors		29	164	245	210	210		(100.00)		
Entertainment	3		1	5	5	5	1	(80.00)	2	18
Inventory: Food and food supplies	8	2								
Inventory: Materials and supplies	1		120							
Inventory: Other supplies	4									
Consumable supplies			4	14	16	16		(100.00)		
Consumable: Stationery, printing and office supplies	200	242	112	168	165	167	62	(62.87)	61	64
Operating leases	62	85	76	31	31	74	96	29.73	132	57
Travel and subsistence	980	765	638	530	546	520	72	(86.15)	100	106
Training and development	225	1 040	1 091	115	531	531		(100.00)	62	90
Operating payments	103	12	23	118	15	15	5	(66.67)	6	8
Venues and facilities	231	330	160	84	84	76		(100.00)	20	32
Rental and hiring			4		3	6		(100.00)		
Transfers and subsidies to	33 040	30 413	28 600	28 300	28 312	28 313	35 175	24.24	32 525	32 525
Departmental agencies and accounts	27 000	25 100	24 500	28 300	28 300	28 300	35 175	24.29	32 525	32 525
Departmental agencies (non-business entities)	27 000	25 100	24 500	28 300	28 300	28 300	35 175	24.29	32 525	32 525
Destination Marketing Organisation	25 000									
Western Cape Trade and Investment Promotion Agency	2 000	25 100	24 500	28 300	28 300	28 300	35 175	24.29	32 525	32 525
Non-profit institutions	4 920	4 000	3 500							
Households	1 120	1 313	600		12	13		(100.00)		
Social benefits	9	43			12	13		(100.00)		
Other transfers to households	1 111	1 270	600							
Payments for capital assets	133	128	123	95	95	106		(100.00)	63	76
Machinery and equipment	133	128	123	94	94	105		(100.00)	63	76
Other machinery and equipment	133	128	123	94	94	105		(100.00)	63	76
Software and other intangible assets				1	1	1		(100.00)		
Payments for financial assets	15		15							
Total economic classification	50 345	47 554	45 099	42 471	40 271	40 271	46 588	15.69	43 531	45 937

Annexure A to Vote 12

Table A.2.7 Payments and estimates by economic classification – Programme 7: Skills Development and Innovation

Economic classification R'000	Outcome			Main appropriation 2015/16	Adjusted appropriation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited 2012/13	Audited 2013/14	Audited 2014/15				2016/17	% Change from Revised estimate 2015/16	2017/18	2018/19
Current payments	13 937	20 991	25 454	33 414	41 854	41 853	36 330	(13.20)	34 606	37 154
Compensation of employees	4 242	7 386	8 363	10 355	10 355	10 165	12 114	19.17	10 073	10 626
Salaries and wages	3 856	6 806	7 540	9 462	9 411	9 233	11 098	20.20	8 987	9 476
Social contributions	386	580	823	893	944	932	1 016	9.01	1 086	1 150
Goods and services	9 695	13 605	17 091	23 059	31 499	31 688	24 216	(23.58)	24 533	26 528
<i>of which</i>										
Administrative fees		4	13	5	9	21	20	(4.76)	26	70
Advertising	81	54		54	19	15	30	100.00	109	145
Minor Assets	16	179	85	8	10	11	48	336.36	48	60
Catering: Departmental activities	191	31	189	121	133	121	247	104.13	305	230
Communication (G&S)	131	91	109	62	71	74	75	1.35	116	195
Computer services		10		3 000	3 000	2 600	3 000	15.38	3 000	3 116
Consultants and professional services: Business and advisory services	9 007	12 808	4 848	350	1 450	2 538	1 000	(60.60)	1 800	2 104
Contractors	67		22						83	120
Agency and support/outsourced services			2							
Entertainment	2	8		2	19	9	4	(55.56)	19	22
Inventory: Food and food supplies	2	2								
Inventory: Materials and supplies	1	4								
Inventory: Other supplies		2								
Consumable supplies			28	46	54	46	45	(2.17)	78	165
Consumable: Stationery, printing and office supplies	10	50	81	269	179	166	206	24.10	321	484
Operating leases	1	7	24		22	24	45	87.50	93	100
Travel and subsistence	64	184	252	316	353	336	310	(7.74)	504	593
Training and development	24	71	11 356	18 622	25 962	25 504	19 097	(25.12)	17 794	18 846
Operating payments	53	9	36	15	19	29	53	82.76	90	127
Venues and facilities	34	84	46	189	189	160	36	(77.50)	147	151
Rental and hiring	11	7			10	34		(100.00)		
Transfers and subsidies to	12 665	14 939	17 483	17 800	12 615	12 615	26 833	112.71	27 390	33 332
Departmental agencies and accounts		2 813								
Departmental agencies (non-business entities)		2 813								
Western Cape Trade and Investment Promotion Agency		2 813								
Higher education institutions			1 460							
Public corporations and private enterprises	300	626								
Public corporations	300	626								
Other transfers to public corporations	300	626								
Non-profit institutions	12 365	11 483	7 871	7 000	1 815	1 815	1 950	7.44	2 000	2 000
Households		17	8 152	10 800	10 800	10 800	24 883	130.40	25 390	31 332
Social benefits		17								
Other transfers to households			8 152	10 800	10 800	10 800	24 883	130.40	25 390	31 332
Payments for capital assets	28	228	75	76	76	77	79	2.60	243	348
Machinery and equipment	28	228	72	76	76	75	79	5.33	243	348
Other machinery and equipment	28	228	72	76	76	75	79	5.33	243	348
Software and other intangible assets			3			2		(100.00)		
Payments for financial assets			3							
Total economic classification	26 630	36 158	43 015	51 290	54 545	54 545	63 242	15.94	62 239	70 834

Annexure A to Vote 12

Table A.3.1 Details on public entities – Name of Public Entity: Western Cape Tourism, Trade and Investment Promotion Agency

R thousand	Audited outcome		Preliminary outcome	Main appropriation	Adjusted appropriation	Revised estimate	Medium-term receipts estimate		
	2012/13	2013/14	2014/15		2015/16		2016/17	2017/18	2018/19
Revenue									
Non-tax revenue	60 702	74 386	52 002	60 650	60 650	60 650	61 537	64 704	68 142
Sale of goods and services other than capital assets	3 816	22 740	4 827	850	850	850	1 470	1 586	1 817
Transfers received	56 886	51 646	47 175	59 800	59 800	59 800	60 067	63 118	66 325
Total revenue	60 702	74 386	52 002	60 650	60 650	60 650	61 537	64 704	68 142
Expenses									
Current expense	55 988	75 503	49 674	60 450	60 450	60 450	61 537	64 704	68 142
Compensation of employees	22 623	24 940	23 480	29 309	29 309	29 309	36 327	38 208	40 708
Goods and services	33 365	50 563	26 194	31 141	31 141	31 141	25 210	26 496	27 434
Total expenses	55 988	75 503	49 674	60 450	60 450	60 450	61 537	64 704	68 142
Surplus / (Deficit)	4 714	(1 117)	2 328	200	200	200			
Adjust Surplus / (Deficit) for accrual transactions	577	2 552	(1 119)	1 801			1 300	1 308	1 383
Depreciation	705	895	1 306	800			800	840	889
Interest			(2 377)	501			550	520	550
Net (profit) / loss on disposal of fixed assets	(126)	(12)	(48)	500			(50)	(53)	(56)
Other	(2)	1 669							
Operating Surplus / (Deficit) before changes in working capital	5 291	1 435	1 209	2 001	200	200	1 300	1 308	1 383
Changes in working capital	10 653	193 859	(199 110)	1 440			1 590	1 790	1 894
(Decrease) / increase in accounts payable	(252)	143	315	140			140	140	148
Decrease / (increase) in accounts receivable	(1 862)	(6 458)	4 281	1 300			1 450	1 650	1 746
(Decrease) / increase in provisions	12 767	200 174	(203 706)						
Cash flow from operating activities	15 944	195 294	(197 901)	3 441	200	200	2 890	3 098	3 277
Cash flow from investing activities	(1 031)	1 856	(110)						
Acquisition of Assets	(1 031)	1 856	(110)						
Heritage Assets		3 499	445						
Computer equipment	(293)	(381)	(283)						
Furniture and Office equipment	(108)	(1 095)	(39)						
Transport Assets	(308)								
Computer Software	(322)	(167)	(233)						
Cash flow from financing activities	11 425	26 338	(581)	26 588			26 588	27 917	29 537
Deferred Income				(8 794)					
Other	11 425	26 338	(581)	35 382			26 588	27 917	29 537
Net increase / (decrease) in cash and cash equivalents	26 338	223 488	(198 592)	30 029	200	200	29 478	31 015	32 814
Balance Sheet Data									
Carrying Value of Assets	2 152	4 744	3 596	2 082			2 202	2 312	2 446
Other Structures (Infrastructure Assets)		1 825	1 454	360			360	378	400
Computer equipment	629	673	488	503			623	654	692
Furniture and Office equipment	386	1 352	1 048	309			309	324	343
Transport Assets	785	621	526	628			628	659	698
Computer Software	352	273	80	282			282	296	313
Investments	28 372	24 830	27 207	23 450			19 970	20 970	22 186
Floating	28 372	24 830	27 207	23 450			19 970	20 970	22 186
Cash and Cash Equivalents	26 338	218 133	19 541	9 305			12 805	13 445	14 225
Bank	529	204 234	419	9 300			12 800	13 440	14 220
Cash on Hand				5			5	5	6
Other	25 809	13 899	19 122						
Receivables and Prepayments	2 949	9 407	5 126	5 454			3 440	3 612	3 821
Trade Receivables	413	4 344	112	2 700			2 010	2 111	2 233
Other Receivables			543						
Prepaid Expenses	2 536	5 063	4 471	2 754			1 430	1 502	1 589
Total Assets	59 811	257 114	55 470	40 291			38 417	40 339	42 678
Capital and Reserves	36 658	32 924	35 253	33 456	200	200	33 100	34 755	36 771
Accumulated Reserves	31 944	34 041	32 925	33 256			33 100	34 755	36 771
Surplus / (Deficit)	4 714	(1 117)	2 328	200	200	200			
Post Retirement Benefits	2 308	3 028	2 447	2 180			2 995	3 145	3 327
Present value of Funded obligations	2 308	3 028	2 447	2 180			2 995	3 145	3 327
Trade and Other Payables	2 577	210 770	3 034	985			252	265	280
Trade Payables	2 577	1 566	1 745	985			252	265	280
Other		209 204	1 289						
Deferred Income	18 268	9 474	14 736						
Provisions		918		1 170			520	546	578
Leave pay provision				1 170			520	546	578
Other		918							

Note: The Destination Marketing Organisation merged with the Western Cape Tourism, Trade and Investment Promotion Agency (Wesgro) from 2012/13. Transfers received: Transfers and subsidies of R29 824 000 for 2016/17, R31 316 000 for 2017/18 and R33 132 000 for 2018/19 for operational costs relating to the Saldanha Bay Industrial Development Zone (IDZ) project will be made directly to the IDZ (previously made through Wesgro).

Annexure A to Vote 12

Table A.3.2 Details on public entities – Name of Public Entity: Saldanha Bay IDZ Licencing Company (SOC) Ltd

R thousand	Audited outcome		Preliminary outcome	Main appropriation	Adjusted appropriation	Revised estimate	Medium-term receipts estimate		
	2012/13	2013/14	2014/15				2015/16	2016/17	2017/18
Revenue									
Non-tax revenue			43 300	164 136	164 136	150 983	192 948	208 748	96 901
Sale of goods and services other than capital assets			397	22	22	22			
Entity revenue other than sales				13 807	13 807	19 958	18 433	8 000	800
Transfers received			42 903	150 307	150 307	131 003	174 515	200 748	96 101
Total revenue			43 300	164 136	164 136	150 983	192 948	208 748	96 901
Expenses									
Current expense			21 535	46 504	46 504	46 413	57 583	40 074	32 526
Compensation of employees			11 777	18 624	18 624	18 617	21 036	24 177	25 942
Goods and services			9 758	27 880	27 880	27 796	36 547	15 897	6 584
Payments for capital assets			21 103			104 570	135 365	168 674	64 375
Total expenses			42 638	46 504	46 504	150 983	192 948	208 748	96 901
Surplus / (Deficit)			662	117 632	117 632				
Adjust Surplus / (Deficit) for accrual transactions									
Depreciation			370						
Net (profit) / loss on disposal of fixed assets			31						
Other			334 749						
Operating Surplus / (Deficit) before changes in working capital			335 812	117 632	117 632				
Changes in working capital									
(Decrease) / increase in accounts payable			1 545						
Decrease / (increase) in accounts receivable			(777)						
(Decrease) / increase in provisions			3 219						
Cash flow from operating activities			339 799	117 632	117 632				
Cash flow from investing activities			(17 732)						
Acquisition of Assets									
Dwellings			(942)						
Other Structures (Infrastructure Assets)			(14 762)						
Computer equipment			(627)						
Furniture and Office equipment			(541)						
Other Machinery and equipment			(62)						
Transport Assets			(136)						
Computer Software			(662)						
Net increase / (decrease) in cash and cash equivalents			322 067	117 632	117 632				
Balance Sheet Data									
Carrying Value of Assets									
Dwellings			894	123 805			247 676	416 922	480 311
Other Structures (Infrastructure Assets)			18 776	121 203			244 533	413 207	475 990
Computer equipment			447						
Furniture and Office equipment			552						
Other Machinery and equipment			73	2 602			3 143	3 715	4 321
Transport Assets			109						
Computer Software			527						
Cash and Cash Equivalents			322 067						
Bank			322 067						
Receivables and Prepayments									
Other Receivables			777						
Prepaid Expenses			466						
Total Assets			344 688	123 805			247 676	416 922	480 311
Capital and Reserves									
Share Capital and Premium			120	118 294	235 926	662	662	662	662
Accumulated Reserves				662	118 294	662	662	662	662
Surplus / (Deficit)			662	117 632	117 632				
Trade and Other Payables									
Trade Payables			1 545						
Other			384						
Deferred Income			317 774						
Provisions									
Leave pay provision			653						
Other			2 566						

Table A.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Total departmental transfers/grants										
Category A		2 350	500							
City of Cape Town		2 350	500							
Category B		2 800								
Saldanha Bay		2 800								
Total transfers to local government		5 150	500							

Table A.4.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Connected Communities		2 350	500							
Category A		2 350	500							
City of Cape Town		2 350	500							

Table A.4.2 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Saldanha Bay Wireless Mesh		2 800								
Category B		2 800								
Saldanha Bay		2 800								

Annexure A to Vote 12

Table A.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Cape Town Metro	247 138	290 048	402 670	431 357	353 629	353 629	430 294	21.68	338 339	358 319
West Coast Municipalities	17 016	19 737	40 739	28 958	28 958	28 958	29 824	2.99	31 316	33 131
Saldanha Bay		2 800	500							
Across wards and municipal projects	17 016	16 937	40 239	28 958	28 958	28 958	29 824	2.99	31 316	33 131
Cape Winelands Municipalities	6 016	6 346	6 346	4 718	4 718	4 718	6 346	34.51	6 346	6 714
Across wards and municipal projects	6 016	6 346	6 346	4 718	4 718	4 718	6 346	34.51	6 346	6 714
Overberg Municipalities	6 016	6 346	6 346	5 870	5 870	5 870	6 500	10.73	6 500	6 877
Across wards and municipal projects	6 016	6 346	6 346	5 870	5 870	5 870	6 500	10.73	6 500	6 877
Eden Municipalities	7 455	7 805	7 805	6 179	6 179	6 179	7 805	26.31	7 805	8 258
Across wards and municipal projects	7 455	7 805	7 805	6 179	6 179	6 179	7 805	26.31	7 805	8 258
Central Karoo Municipalities	5 678	6 000	6 000	6 000	6 000	6 000	6 000		6 000	6 348
Across wards and municipal projects	5 678	6 000	6 000	6 000	6 000	6 000	6 000		6 000	6 348
Total provincial expenditure by district and local municipality	289 319	336 282	469 906	483 082	405 354	405 354	486 769	20.08	396 306	419 647

Table A.5.1 Provincial payments and estimates by district and local municipality – Programme 1: Administration

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Cape Town Metro	25 210	33 249	35 529	39 969	41 904	41 904	49 919	19.13	52 546	55 786
Total provincial expenditure by district and local municipality	25 210	33 249	35 529	39 969	41 904	41 904	49 919	19.13	52 546	55 786

Annexure A to Vote 12

Table A.5.2 Provincial payments and estimates by district and local municipality – Programme 2: Integrated Economic Development Services

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Cape Town Metro	17 156	13 355	32 772	36 486	32 201	32 201	14 287	(55.63)	15 792	19 172
West Coast Municipalities	8 985	10 155								
Across wards and municipal projects	8 985	10 155								
Cape Winelands Municipalities	6 016	6 346	6 346	4 718	4 718	4 718	6 346	34.51	6 346	6 714
Across wards and municipal projects	6 016	6 346	6 346	4 718	4 718	4 718	6 346	34.51	6 346	6 714
Overberg Municipalities	6 016	6 346	6 346	5 870	5 870	5 870	6 500	10.73	6 500	6 877
Across wards and municipal projects	6 016	6 346	6 346	5 870	5 870	5 870	6 500	10.73	6 500	6 877
Eden Municipalities	7 455	7 805	7 805	6 179	6 179	6 179	7 805	26.31	7 805	8 258
Across wards and municipal projects	7 455	7 805	7 805	6 179	6 179	6 179	7 805	26.31	7 805	8 258
Central Karoo Municipalities	5 678	6 000	6 000	6 000	6 000	6 000	6 000		6 000	6 348
Across wards and municipal projects	5 678	6 000	6 000	6 000	6 000	6 000	6 000		6 000	6 348
Total provincial expenditure by district and local municipality	51 306	50 007	59 269	59 253	54 968	54 968	40 938	(25.52)	42 443	47 369

Table A.5.3 Provincial payments and estimates by district and local municipality – Programme 3: Trade and Sector Development

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Cape Town Metro	64 426	59 883	40 282	35 196	29 179	29 179	29 762	2.00	16 350	9 614
West Coast Municipalities		9 582	30 966	28 958	28 958	28 958	29 824	2.99	31 316	33 131
Saldanha Bay		2 800	500							
Across wards and municipal projects		6 782	30 466	28 958	28 958	28 958	29 824	2.99	31 316	33 131
Total provincial expenditure by district and local municipality	64 426	69 465	71 248	64 154	58 137	58 137	59 586	2.49	47 666	42 745

Annexure A to Vote 12

Table A.5.4 Provincial payments and estimates by district and local municipality – Programme 4: Business Regulation and Governance

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Cape Town Metro	9 795	10 384	10 021	10 582	11 228	11 228	11 311	0.74	12 226	13 169
Total provincial expenditure by district and local municipality	9 795	10 384	10 021	10 582	11 228	11 228	11 311	0.74	12 226	13 169

Table A.5.5 Provincial payments and estimates by district and local municipality – Programme 5: Economic Planning

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Cape Town Metro	61 607	89 465	205 725	215 363	144 301	144 301	215 185	49.12	135 655	143 807
Total provincial expenditure by district and local municipality	61 607	89 465	205 725	215 363	144 301	144 301	215 185	49.12	135 655	143 807

Table A.5.6 Provincial payments and estimates by district and local municipality – Programme 6: Tourism Arts and Entertainment

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Cape Town Metro	50 345	47 554	45 099	42 471	40 271	40 271	46 588	15.69	43 531	45 937
Total provincial expenditure by district and local municipality	50 345	47 554	45 099	42 471	40 271	40 271	46 588	15.69	43 531	45 937

Table A.5.7 Provincial payments and estimates by district and local municipality – Programme 7: Skills Development and Innovation

Municipalities R'000	Outcome			Main appro- priation 2015/16	Adjusted appro- priation 2015/16	Revised estimate 2015/16	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2012/13	2013/14	2014/15				2016/17	2015/16	2017/18	2018/19
Cape Town Metro	18 599	36 158	33 242	51 290	54 545	54 545	63 242	15.94	62 239	70 834
West Coast Municipalities	8 031		9 773							
Across wards and municipal projects	8 031		9 773							
Total provincial expenditure by district and local municipality	26 630	36 158	43 015	51 290	54 545	54 545	63 242	15.94	62 239	70 834

